1	CHICAGO PUBLIC SCHOOLS
2	PROPOSED FY 24 CAPITAL PLAN
3	PUBLIC HEARING
4	(Zoom)
5	held on
6	June 23, 2023
7	
8	
9	
10	
11	STENOGRAPHIC REPORT OF PROCEEDINGS
12	had in the above-entitled cause held virtually
13	via zoom, commencing at 12:02 p.m.
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	Reported By: Karen Fatigato, CSR
24	License No.: 084-004072
	McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

(Whereupon, the following proceedings commenced at 12:02 p.m.)

MS. DAVIS: Good afternoon, ladies and gentlemen. My name is Kyrah Davis from the Office of Family and Community Engagement. On behalf of my fellow panel members, welcome to the third Capital Hearing. Today is June 23rd, 2023. We are holding the third capital hearing electronically via Zoom and also live on our CPS YouTube channel.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

The purpose of this third hearing is to comply with the School Code provisions regarding the FY 24 Capital Budget.

For the record, notice of this public hearing was published in the Chicago Sun-Times, a newspaper of general circulation in the city of Chicago on June 13th, 2023.

I would also like to note for the
record the CPS staff members and Board Members
present here today. Charles Mayfield, Interim
Chief Operating Officer; Ivan Hansen, Chief
Facilities Officer; Venny Dye, Executive
Director of Capital Planning and Construction;

Miroslava Krug, Chief Financial Officer; Heather Wendell, Chief Budget Officer; Mike Sitkowski, Deputy Chief of Budget; Anthony Wojtal, Budget Manager; Chuck Swirsky, Senior Advisor to the CEO; and Jamel Chambers, City Council Liaison.

Let's begin with the FY 24 Capital presentation with Ivan Hansen and Venny Dye.

CHIEF HANSEN: Thank you, Kyrah. And thank you all for taking the time to join us today. The objective for today's presentation is to provide an overview of the proposed FY 24 Capital Budget and obtain feedback from stakeholders.

CPS has continued to build on a capital planning process utilized for the FY 23 Capital Budget. The process for FY 24 Capital Budget was officially kicked off earlier this year. In the spring various departments from CPS, including the Office of Equity, the Office of Family and Community Engagement and the Department of Capital Planning and Construction engaged with internal stakeholders and put their feedback with the five -- conducted five virtual community engagement sessions. These sessions

provided an overview of the CPS portfolio, the extensive critical facilities need, the Equity Index, the various capital budget categories with clear examples of scope for work in each category and the project prioritization process. These sessions were live via Zoom and also on YouTube with recorded sessions available to the public. There were over 370 participants for these community engagement sessions with active engagement in Q and A.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

22

23

24

The sessions also solicited public feedback through online surveys. There were almost 700 survey responses received. Survey results reconfirmed alignment with the District's commitment to address critical facility needs and site improvements. The current plan is to present the recommendation to the June Board for approval.

we believe that CPS is just getting started on our journey to new heights that our 21 school district can achieve. It is our mission to provide world-class educational programs for all students across the city. And to fulfill this mission we made these three commitments to all of our students, their families and all Chicagoans: Academic progress, financial stability and building trust.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

we respect our students and families and the diverse communities in which they live and honor them as partners in our shared mission. We will earn their trust by communicating openly and consistently and acting on community feedback. In our previous strategic plan this priority was called integrity, but we changed it to building trust in our CPS blueprint, recognizing that acting with integrity is something you do alone, while building trust is something we do together. То do this, we must respect our students and families and the diverse communities in which they live and include them as partners in our shared mission. We want to ensure we are listening to your feedback and taking that into account as we continue to revise our processes in Chicago Public Schools.

The CPS facility portfolio is large, and our average facility is 83 years old. Our oldest is 149. We maintain over 62 million square feet, and to put that into perspective that would be the equivalent of 14 Sears Towers. Many years of budgetary constraints have led to a large backlog of deferred needs. The total District need now is over \$3 billion and that is just to bring all facilities to a state of good repair. The cost to repair CPS buildings has far exceeded what CPS has historically been able to afford. Because of this prioritization of capital needs is critical, and CPS not only values your input but needs it during this process.

1

2

3

4

5

6

7

8

9

10

11

12

13 Here we discuss our planning approach. 14 As noted before, in recent years the District 15 has focused on prioritizing investments that promote equitable access to high-quality 16 17 learning environments. And earlier this year the District hosted a series of five community 18 capital engagements to gather feedback on how 19 20 that should be -- to prioritize those 21 investments. The CPS Department of Capital Planning and Construction, the Office of Equity 22 and the Office of Family and Community 23 24 Engagement collaborated to hold community

engagement meetings on the capital budget which highlighted the capital priorities as outlined in the Educational Facilities Master Plan and focused on explaining the capitalization prioritization process that utilizes the latest Facilities Condition Assessment and the Equity Index.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

On average, facility needs, such as, roof, masonry replacement and mechanical system upgrades, site improvements, such as, playgrounds/turfs were the highest recommended budget category for allocating capital investments. And we'll take this feedback for future considerations.

We recently completed our 2022 Facilities Condition Assessments in all CPS owned and operated facilities. The next round of assessments will begin this summer. A few points to highlight on these assessments. These are visual inspections only in the building systems and not destructive. A sample report, what you see here, includes a rank and quantity for all assessed items at each CPS-operated facility. There is a separate assessment landing page on CPS.EDU that is now live and the latest assessment reports were updated in the beginning of May.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

Prioritization of critical capital needs is a process as systems are dynamic and constantly changing. And this can be driven by a number of factors, including weather, accelerated deterioration, deferred maintenance and recent investments.

This year's budget is a little different than in recent years. And this budget has been designed to be a two-phased process. The initial plan, which we're discussing today, is focused on utilizing available outside funding to its fullest potential and have the remainder of the budget placed to address unforeseen critical needs as they arise. The first phase is seeking your approval -- the approval in June so funds are in place in order to allow for work to occur for accessible school opening in the fall.

The second phase will be a supplemental budget that further expands on the effort in recent years to prioritize an equitable allocation of capital funds across the District. This will include a comprehensive review of the spaces and amenities available at the campus for a 21st century learning environment, the age and the ability to modernize a campus and the accessibility of a campus. The second phase is targeting approval at the end of this year.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

I'll turn it over to Venny to go into more details now.

MS. DYE: Thank you, Ivan. And good afternoon to all of you, and thank you again for taking time to be present for this session of the FY 24 Capital Plan Hearings. As Ivan stated, I'm going to take a deeper dive into the budget and explain the categories that make up the \$155 million proposed budget.

17 As noted in the presentation earlier, the FY 24 plan is designed to be a two-phased 18 approach with this initial budget focusing on 19 20 leveraging outside funding for which we have 21 almost \$55 million. These projects will include 22 facility needs like exterior envelope renovations, mechanical systems renovations, 23 24 fire alarm system upgrades, modular

refurbishment and building automation upgrades, as well as programmatic investments and site improvements.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

The FY 24 Budget for Chicago Public Schools includes, as stated, a budget totaling \$155 million of investments. And again, these will focus on priority facility needs at our neighborhood schools, mechanical systems which control the indoor environment and air quality of our schools, site improvements and continued expansion of technology upgrades and other academic priorities. To support the schools throughout the city, this plan provides funding in five major areas: Critical Facility Needs, Interior Improvements, Programmatic Investments, ITS Priorities and Site Improvements.

17 So the first category, excuse me, Facility Needs, includes 93.2 million to address 18 19 critical needs. This section includes priority 20 projects, such as, exterior envelope and 21 mechanical projects. Exterior envelope projects 22 include repairs or replacement to roofs, windows and exterior masonry. And mechanical projects 23 24 prioritize the most urgent upgrades to core

mechanical systems. These improvements directly affect our ability to provide warm, safe and dry facilities to our students, staff and communities.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

Other programs in the Facility Needs category include repairing and/or replacing obsolete critical systems like fire alarm replacement program, critical temperature controls or our building automation systems and modular building refurbishment. Also included is the Emergency Unanticipated Facility Repair category. This is established to address emergency situations that result from things like fires, flood or freezing and any other unforeseen facility repairs that may arise.

The next category, Interior Improvement, includes 10 million for interior renovations at select locations to optimize space utilization and address academic initiatives.

The next category, the Programmatic Investments, includes \$2 million in state funding for programmatic upgrades at Simeon High School. And in ITS Priorities we are allocating 6.2 million to upgrade school network infrastructure to address connectivity, replacing aging hardware at schools and upgrading our data warehouse and data backups.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

The next category, Site Improvements, this year's budget we're proposing \$23.6 million for site improvements that include our continued partnership with the Department of Water Management and the Metropolitan Water Reclamation District. Students can benefit from a well-rounded education that promotes healthy and active development, and the city and MWRD benefit from additional water infrastructure.

The next category, Capital Project Support Services, includes \$20 million in these services needed to implement the capital program as well as support facilities projects. This includes management, planning, design, assessment, estimating and more, all needed to successfully implement this capital plan of \$155 million as well as management of this summer's construction that is currently getting underway.

Full details of the FY 24 Capital

1 Budget are also available on the interactive 2 capital plan website located at CPS.EDU. This site allows users to quickly select projects by 3 4 school, geographic area, type and year. 5 So before we go into the public comment 6 segment, I want to answer some previously 7 received questions. 8 The first question was: How are 9 capital projects prioritized? 10 CPS has historically prioritized 11 projects based on building needs, and these 12 needs are based on the Facility Assessments. The facility needs priorities are defined in the 13 District's Educational Facilities Master Plan 14 15 and as listed in this presentation today. 16 Chicago Public Schools Facilities and 17 Capital Planning Department have recently 18 completed a new round of Facility Assessments, 19 these are the 2021-2022 assessments in all CPS 20 owned and operated facilities. And this 21 information is now available on CPS.EDU for each 22 school. Additionally, the Office of Equity 23 24 developed an Equity Index about three years back that identifies schools that are the furthest from opportunity. And so the building needs and the Equity Index are used in alignment with the District's academic initiative and available funding to drive project prioritization.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

24

The next question: What is different about this year's capital plan?

Well, the CPS FY 2024 Capital Budget will follow a different trajectory than in previous years to ensure that all schools are ready to receive students on the first day of this new upcoming school year. We are seeking to pass an initial budget of \$155 million at the June 2023 Board Meeting to address immediate facility needs and including our emergency repairs.

17 The FY 24 Capital Plan again 18 provided -- provides funding in five main areas: 19 Critical Facility Needs, Interior Improvements, 20 Programmatic Investments, Site Improvements and 21 IT Upgrades. A supplemental FY 24 capital plan 22 will be released later in the 2023-2024 school 23 year.

The next question we received was: Is

there a focus on ADA accessibility as part of the Capital Plan?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

Accessibility remains a critical component of our -- a critical priority, I'm sorry, for CPS. And we have worked closely with the Mayor's Office for People with Disabilities to provide and develop a long-term ADA capital investment strategy. And this included investment of about \$100 million to be spent over five years of which this would be the fourth year. Other projects, not just specifically ADA projects, can also include elements that will help with accessibility at a campus.

And the final question we received was from a CPS education teacher who asked: I'm concerned about specific funds allotted to our most -- I am sorry, I am not only concerned about specific funds allotted to our most vulnerable demographic but also the transparency around those funds, can you please speak to that regarding the systems currently in place?

So as previously stated, our
prioritization process is historically based on

building needs identified in the Facilities 1 Assessment and utilized in the Equity Index 2 3 developed by our Office of Equity. And that is 4 how we prioritize projects for the facilities. For questions related to non-capital 5 related funding, we would encourage individuals 6 to listen to the overall budget hearing that was 7 8 live streamed earlier this week and should be 9 available on the YouTube channel today. 10 with that. I'd like to turn it back 11 over to Kyrah for the public comment segment. 12 Thank you, Ivan and Venny. MS. DAVIS: 13 we will now proceed with today's public 14 comment segment. And before doing so, I would 15 like to share the directions for public comment. 16 For the record, I would like to note that registration for the public hearing began 17 18 on Tuesday, June 13th, 2023 at 5:00 p.m. and 19 closed on Thursday. June 15th. 2023 at 5:00 p.m. 20 or until all 20 slots were filled for each of 21 the hearings, whichever occurred first. 22 Individuals who registered to speak 23 will have 2 minutes to comment. Participants 24 will be alerted when 30 seconds remain. After 2

1	minutes, the facilitator will end the speaking
2	time and promptly proceed to the next
3	participant.
4	I will be calling speakers in
5	chronological order.
6	Members of the public may submit
7	written comments related to the FY 24 Proposed
8	Capital Budget via the Capital Budget Hearing
9	Public Comment Form posted on our website at
10	CPS.EDU/CAPITALPLAN2024.
11	This hearing will conclude after the
12	last person who has registered to speak has
13	spoken or at 1:30 p.m., whichever occurs first.
14	When called, please state your name for
15	the record.
16	I will proceed by calling the first
17	speaker, Ashley Cuza, please press star 6 to
18	unmute.
19	MS. CUZA: Hello. Is my microphone
20	unmuted?
21	MS. DAVIS: Yes, we can hear you.
22	MS. CUZA: Thank you. My name is
23	Ashley Cuza, I am a parent at Goethe Elementary
24	School, and I'm asking that capital funds be

Г

allocated in the next fiscal year for safety improvements, drainage repairs and the revitalization of Goethe's extraordinarily distressed outdoor space.

Goethe is a Title I neighborhood elementary school. Over 75 percent of our student population is of the global majority, 66 percent of whom identify as Hispanic. In fact, more than a quarter of the students at Goethe are English language learners. And I'm here today to give a voice to those families at Goethe whose children do not have access to a safe, functional or adequate outdoor environment at school.

Goethe's outdoor space and its only recess area is comprised of concrete and eroding playground and unlevel bare soil. This area suffers from extreme drainage issues which impact the space not only during inclement weather but for prolonged periods thereafter. The faulty drainage system compounds the problems related to the bare and open field and impaired infrastructure, rendering a majority of Goethe's outdoor environment dangerous and unusable for much of the school year.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

Now, students have been severely injured, some requiring emergency medical care while playing on the slick, unlevel and eroding conditions of Goethe's play space. This recess area, which is often referred to as a mud pit, also impacts the safety and cleanliness of the school as the mud from the outdoor areas routinely are tracked in by the students to school hallways, stairways and classrooms --

MS. DAVIS: You have 30 seconds remaining.

MS. CUZA: -- creating slippery floors and conditions that cannot be adequately addressed by our existing level of janitorial services. As a result, school administrators have been forced to confine more than 700 elementary school students to their classrooms for recess even on days with optimal weather. And it's also impeded the school's ability to offer on-site sports programming to some of the city's most vulnerable students.

Now, CPS's own Facility AssessmentReport recommends replacement of Goethe's

landscape and hardscape. And a local 1 architectural firm has also recognized the 2 3 critical need to renovate Goethe's outdoor area 4 and has offered to develop and oversee the 5 project pro bono. We're working hard to secure 6 funds outside of CPS for this project, but the families of this Title I school do not have the 7 8 resources available to generate these funds. SO 9 I'm asking CPS to ensure that it allocates 10 sufficient funds to this project to equitize the 11 educational experience of Goethe's diverse and at-need elementary school students. 12 13 Thank you. MS. DAVIS: 14 This concludes the public comment If you have additional comments, 15 segment. please submit them at CPS.EDU/CAPITALPLAN2024. 16 17 Thank you again for your participation. This

18 concludes the third FY 24 Capital Hearing.

19

20

21

22

23

24

(whereupon, these were all the proceedings had at this time.)

STATE OF ILLINOIS)) SS: COUNTY OF C O O K) Karen Fatigato, being first duly sworn, on oath says that she is a court reporter doing business in the City of Chicago; and that she reported in shorthand the proceedings of said hearing, and that the foregoing is a true and correct transcript of her shorthand notes so taken as aforesaid, and contains the proceedings given at said hearing. Karen Fatigato, CSR LIC. NO. 084-004072 McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

\$ \$100 15:9 \$155 9:16 10:6 12:21 14:13 \$2 11:22 \$20 12:16 \$23.6 12:7 \$3 6:5 \$55 9:21 1 10 11:17 12:02 2:3 13th 2:18 16:18 14 6.2 149 5:24 15th 16:19 1:30 17:13 2 2 16:23,24 20 16.20 2021-2022 13:19 2022 7:15 2023 2:9,18 14:14 16:18, 19 2023-2024 14:22 2024 14:8 21st 9:4 23 3:15 23rd 2.8 24 2:14 3:6,11,16 9:13, 18 10:4 12:24 14:17, 21 17:7 20:18 3 30 16:24 19:11 370 4:8 5 5:00 16:18.19

6 17:17

6.2

62

66

700

75

83

18:6

5:23

93.2

10:18

ability

8:8

8:20

5:20

4:21

acting

active

ADA

5:8.12

13:23

19:15

18:13

19.14

19:16

3.4

affect

11:2

afford

6:9

age

9:4

12:2

5:24

18:7

aging 12:4 6 air 10.9 alarm 9:24 11:7 alerted 16:24 alignment 4.14 14.3 allocated 18:1 allocates 7 20:9 allocating 4:13 19:17 7:12 12:1 allocation 9:1 allotted 15:17.19 8 amenities 9:3 and/or 11:6 Anthony 9 3.3 approach 6:13 9:19 approval Α architectural 20:2 area 9:5 11:2 19:20 academic 20:3 5:2 10:12 11:19 14:4 areas accelerated arise access 8:17 11:15 6:16 18:12 Ashley accessibility 17:17.23 9:6 15:1,3,13 assessed accessible 7:23 assessment account 16:2 19:23 achieve assessments 19 at-need 20:12 4:9 12:13 automation 10.1 11.9 15:1,7,12 average additional 5:23 7:8 12:14 20:15 Additionally address back 4:15 8:16 10:18 13:24 16:10 11:12,19 12:3 14:14 backlog addressed 6.4 backups adequate 12:5 bare adequately 18:17,22 based administrators began Advisor 16:17 begin 3:67:18 beginning 8:3 behalf afternoon 2:7 2:4 9:11 benefit 12:11.14 billion 6:5

blueprint 5:12 Board bono 20:5 bring 6:6 budget 16:7 17:8 budgetary 6:3 build 3.14 16:1 buildings 6:7 called 5:10 17:14 4:18 8:18.19 9:7 calling 17:4,16 campus 13:4 18:16,17 19:6 capital 10:14 14:18 19:8 7:4 care 19:3 7:6,24 8:2 12:20 categories 4:3 9:15 category 7:16,18,19 13:12,18, century 9:4 CEO 3.5 Chambers 3:5 changed 5:11 changing 8:6 channel 2:11 16:9 Charles 2.21 Chicago 13:16 Chicagoans 13:11,12 15:24 5:2 Chief children 18:12 17.5Chuck 3:4 circulation 2:17

в

city 2:20 4:18 14:14 2:14 3:2,3,12,16 4:3 clear 7:1,12 8:10,11,16,23 9:15,16,19 10:4,5 12:7 13:1 14:8,13 building 5:3,11,14 7:20 10:1 11:9,10 13:11 14:2 2:2 С 9.3 5 6 15.14 2:8,9,14,24 3:6,12, 14,15,16,21 4:3 6:10,19,21 7:1,2,12 8:4 9:1,13 12:15,17, 21,24 13:2,9,17 14:7,8,17,21 15:2,7 17:8,24 20:18 capitalization 9:2 4:5 7:12 10:17 11:6, 12,16,21 12:6,15 2:16,18 5:21 10:4 2:22 3:1,2,3,8 5:8 chronological 6:3

2:17 3:5 4:23 10:13 12:13 citv's 19:22 classrooms 19:10,18 cleanliness 19:7 4.4 closed 16:19 closely 15.5 Code 2:13 collaborated 6:24 commenced comment 13:5 16:11,14,15,23 17:9 20:14 comments 17.7 20.15 commitment 4:15 commitments 4:24 communicating 5:8 communities 5:5,16 11:4 community 2:6 3:20,24 4:9 5:9 6:18.23.24 completed 7:15 13:18 comply 2:13 component 15.4 compounds 18:21 comprehensive comprised 18:16 concerned 15:17,18 conclude 17.11 concludes 20:14,18 concrete 18:16 Condition 7:6,16 conditions 19:5,14 conducted 3:23 confine 19:17 connectivity 12:3 considerations 7:14 consistently constantly 8.6 constraints construction 2:24 3:21 6:22 12:23 continue 5:20

continued 3:14 10:10 12:8 control 10.9 controls 11:9 core 10:24 cost 6.7 Council 3:5 CPS 2:10,20 3:14,18 4:1, 19 5.12 22 6.7 8 10 21 7:16 13:10.19 14:8 15:5,16 20:6,9 CPS's 19:23 **CPS-OPERATED** 7.23 CPS.EDU 8:1 13:21 CPS.EDU. 13:2 CPS.EDU/ CAPITALPLAN202 4. 17:10 20:16 creating 19:13 critical 4:2,15 6:10 8:4,17 10:14,19 11:7,8 14:19 15:3,4 20:3 current 4.17 Cuza 17:17,19,22,23 19:13 D dangerous 18:24 data 12:5 Davis 2:4,5 16:12 17:21 19:11 20:13 day 14:11 days 19:19 deeper 9:14 deferred 6.48.8 defined 13:13 demographic 15.20Department 3:21 6:21 12:9 13:17 departments 3:18 Deputy 3:3 design 12:19 designed 8:12 9:18 destructive 7:21 details 9:9 12:24 deterioration 8.8 develop 15:7 20:4

developed 13:24 16:3 development 12.13directions 16:15 directly 11:1 Director 2.24 Disabilities 15:6 discuss 6:13 discussing 8:13 distressed 18:4 district 4:21 6:5,14,18 9:1 12.11 **District's** 4:15 13:14 14:4 dive 9:14 diverse 5:5,16 20:11 drainage 18:2,18,21 drive 14:5 driven 8:6 dry 11:2 Dye 2.23 3.7 9.10 dynamic 8:5 Е earlier 3:17 6:17 9:17 16:8 earn 5.7 education 12:12 15:16 educational 4:22 7:3 13:14 20:11 effort 8:23 electronically 2:10 elementary 17:23 18:6 19:18 20:12 elements 15:13 emergency 11:11.13 14:15 19:3 encourage 16:6 end 9:7 17:1 engaged 3.22 engagement 2:6 3:20,24 4:9,10 6:24 7:1 engagements 6:19 English 18:10 ensure 5:18 14:10 20:9 envelope 9.22 10.20 21 environment 9:4 10:9 18:13,24

environments 6:17 equitable 6.16 8.24 equitize 20:10 Equity 3:19 4:2 6:22 7:6 13:23,24 14:3 16:2,3 equivalent 6.2 eroding 18:16 19:4 established 11.12 estimating 12:20 examples 4:4 exceeded 6:8 excuse 10:17 Executive 2:23 existing 19:15 expands 8:23 expansion 10:11 experience 20:11 explain 9:15 explaining 7.4 extensive 4:2 exterior 9:22 10:20.21.23 extraordinarily 18:3 extreme 18:18 F facilitator 17.1 facilities 2:23 4:2 6:6 7:3,6, 16,17 11:3 12:18 13:14,16,20 16:1,4 facility 4:16 5:22.23 7:8.24 9:22 10:7,14,18 11:5,11,15 13:12,13, 18 14:15.19 19:23 fact 18:8 factors 8:7 fall 8:21 families 5:1,4,16 18:11 20:7 Family 2:6 3:20 6:23 faulty 18:21 feedback 3:12,23 4:12 5:9,19 6:19 7:13 feet 6:1 fellow 2:7 field 18:22

filled 16:20 final 15.15 financial 3:1 5:2 fire 9:24 11:7 fires 11:14 firm 20:2 fiscal 18:1 flood 11:14 floors 19:13 focus 10:7 15:1 focused 6:15 7:4 8:14 focusing 9:19 follow 14.9 forced 19:17 Form 17.9 fourth 15:11 freezing 11:14 fulfill 4:23 Full 12:24 fullest 8:15 functional 18:13 funding 8:15 9:20 10:13 11:23 14:5,18 16:6 funds 8:19 9:1 15:17,19,21 17:24 20:6,8,10 furthest 14:1 future 7:14 FY 2:14 3:6,11,15,16 9:13,18 10:4 12:24 14:8,17,21 17:7 20:18 G gather 6:19 general 2:17 generate 20:8 gentlemen 2:5 geographic 13:4 give 18:11 global 18.7 Goethe 17:23 18:5,9,12 Goethe's 18:3,15,24 19:5,24 20.311

good 2:4 6:6 9:10 н hallways 19:10 Hansen 2:22 3:7,8 hard 20:5 hardscape 20.1 hardware 12:4 healthy 12:12 hear 17:21 hearing 2:8,9,12,16 16:7,17 17:8,11 20:18 hearings 9.13 16.21 Heather heights 4:20 High 11:23 high-quality 6:16 highest 7:1 highlight 7:19 highlighted 7:2 Hispanic 18.8 historically 6:8 13:10 15:24 hold 6:24 holding 2:9 honor 5:6 hosted 6:18 Т identified 16:1 identifies 14:1 identify 18:8 impact 18:19 impacts 19:7 impaired 18.23 impeded 19:20 implement 12:17.21 Improvement 11:17 improvements 4:16 7:10 10:3,10, 15,16 11:1 12:6,8 14:19,20 18:2 inclement 18:19 include 5:17 9:2,21 10:22 11:6 12:8 15:12

included 11:10 15:8 includes 7:22 10:5,18,19 11:17,22 12:16,19 including 3:19 8:7 14:15 Index 4:3 7:7 13:24 14:3 16:2 individuals 16:6,22 indoor 10:9 information 13:21 infrastructure 12:3,14 18:23 initial 8:13 9:19 14:13 initiative 14.4 initiatives 11:20 injured 19.3 input 6:11 inspections 7:20 integritv 5:11,13 interactive 13:1 Interim 2:21 interior 10:15 11:16,17 14:19 internal 3.22 investment 15.8.9 investments 6:15,21 7:13 8:9 10:2,6,15 11:22 14:20 issues 18.18 items 7:23 Ivan 2:22 3:7 9:10,13 16:12 J Jamel 3.5 janitorial 19:15 join 3:9 journey 4:20 June 2:8,18 4:18 8:19 14:14 16:18,19 κ kicked 3.17 Krug 3:1 Kyrah 2:5 3:8 16:11

L ladies 2:4 landing 8.1 landscape 20:1 language 18:10 large 5:22 6:4 latest 7:5 8:2 learners 18:10 learning 6:17 9:4 led 6:3 level 19:15 leveraging 9:20 Liaison 3:5 listed 13.15listen 16:7 listening 5:19 live 2:10 4:6 5:5,17 8:1 16.8 local 20:1 located 13.2locations 11:18 long-term 15:7 м made 4:24 main 14:18 maintain 5:24 maintenance 8:8 major 10:14 majority 18:7,23 make 9:15 management 12:10,19,22 Manager 3.4 masonry 7:9 10:23 Master 7.3 13.14 Mayfield 2:21 Mayor's 15:6 mechanical 7:9 9:23 10:8,21,23 11.1 medical 19:3 Meeting 14.14

McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052 meetings 7:1 members 2:7.20 17:6 Metropolitan 12:10 microphone 17:19 Mike 3.2 million 5:24 9:16,21 10:6,18 11:17,22 12:2,7,16, 22 14:13 15:9 minutes 16:23 17:1 Miroslava 3:1 mission 4:21,24 5:7,18 modernize 9.5 modular 9:24 11:10 mud 19.68MWRD 12:13 Ν needed 12:17,20 neighborhood 10.8 18.5 network 12:2 newspaper 2:17 non-capital 16.5 note 2:19 16:16 noted 6:14 9:17 notice 2:15 number 8:7 O objective 3:10 obsolete obtain 3:12 occur 8.20 occurred 16:21 occurs 17:13 offer 19:21 offered 20:4 Office 2:6 3:19 6:22,23 13:23 15:6 16:3 Officer 2:22,23 3:1,2 officially 3:17 oldest 5:24 on-site 19:21

online 4:12 open 18.22 opening 8:21 openly 5:8 operated 7·17 13·20 Operating 2:22 opportunity 14:2 optimal 19:19 optimize 11:18 order 8:19 17:5 outdoor 18:4,13,15,24 19:8 20:3 outlined 7:2 oversee 20:4 overview 3:11 4:1 owned 7:17 13:20 Ρ p.m. 2:3 16:18,19 17:13 panel 2:7 parent 17.23part 15:1 participant 17:3 participants 4:8 16:23 participation 20:17 partners 5:6.17 partnership 12:9 pass 14:13 People 15:6 percent 18:6,8 periods 18:20 person 17:12 perspective 6:1 phase 8:18,22 9:6 pit 19:6 place 8:19 15:22 plan 4:17 5:10 7:3 8:13 9:13,18 10:13 12:21 13:2,14 14:7,17,21 15:2 planning 2:24 3:15,21 6:13,22 12:19 13:17 play 19:5

playground 18:17 playgrounds/turfs 7.11 playing 19.4points 7:19 population 18.7 portfolio 4:1 5:22 posted 17:9 potential 8:15 present 2:21 4:17 9:12 presentation 3:7,10 9:17 13:15 press 17:17 previous 5:9 14:10 previously 13.6 15.23 priorities 7:2 10:12,16 12:1 13:13 prioritization 4:5 6:9 7:5 8:4 14:5 15.24 prioritize 6:20 8:24 10:24 16:4 prioritized 13:9.10 prioritizina 6:15 priority 5:10 10:7,19 15:4 pro 20.5 problems 18:22 proceed 16:13 17:2,16 proceedings 2:2 process 3:15,16 4:5 6:12 7:5 8:5,12 15:24 processes 5.20program 11:8 12:17 programmatic 10:2,15 11:21,23 14:20 programming 19:21 programs 4:22 11:5 progress 5.2 project 4:5 12:15 14:5 20:5, 6,10 projects 9:21 10:20,21,23 12:18 13:3.9.11 15:11.12 16:4 prolonged 18:20 promote 6:16 promotes 12:12 promptly 17:2

proposed 3:11 9:16 17:7 proposing 12.7 provide 3:11 4:22 11:2 15:7 provided 4:1 14:18 provisions 2.13public 2:15 4:8,11 5:21 10:4 13:5,16 16:11, 13,15,17 17:6,9 20.14 published 2:16 purpose 2:12 put 3:22 6:1 O quality 10.9 quantity 7:22 quarter 18:9 question 13:8 14:6,24 15:15 questions 13:7 16:5 quickly 13.3 R rank 7:22 ready 14:11 receive 14.11 received 4:13 13:7 14:24 15:15 recent 6:14 8:9.11.24 recently 7:15 13:17 recess 18:16 19:5,19 Reclamation 12.11 recognized 20:2 recognizing 5:12 recommendation 4:17 recommended 7:11 recommends 19:24 reconfirmed 4:14 record 2:15,20 16:16 17:15 recorded 4.7 referred 19:6 refurbishment 10:1 11:10 registered 16:22 17:12 registration 16.17

related 16:5,6 17:7 18:22 released 14.22 remain 16:24 remainder 8:16 remaining 19.12 remains 15:3 rendering 18:23 renovate 20:3 renovations 9:23 11:18 repair 6:7 11:11 repairing 11:6 repairs 10:22 11:15 14:16 18:2 replacement 7:9 10:22 11:8 19:24 replacing 11:6 12:4 report 7:21 19:24 reports 8:2 requiring 19:3 resources 20.8 respect 5:4,15 responses 4.13 result 11:13 19:16 results 4:14 review 9:2 revise 5:20 revitalization 18:3 roof 7:9 roofs 10:22 round 7.17 13.18 routinely 19:9 S safe 11:2 18:13 safety 18:1 19:7 sample 7:21 school 2:13 4:21 8:20 11:24 12:2 13:4.22 14:12. 22 17:24 18:6.14 19:1.8.10.16.18 20.7 12 school's 19:20 schools 5:21 10:5,8,10,12 12.4 13.16 14.1 10

scope 4:4 Sears 6.5 seconds 16:24 19:11 section 10:19 secure 20.5seeking 8:18 14:12 segment 13:6 16:11,14 20:15 select 11:18 13:3 Senior 3:4 separate 7:24 series 6:18 services 12:16,17 19:16 session 9.12 sessions 3:24 4:6,7,9,11 severely 19.2 share 16:15 shared 5:6.18 Simeon 11:23 site 4:16 7:10 10:2,10,16 12:6,8 13:3 14:20 Sitkowski 3.2 situations 11:13 slick 19:4 slippery 19:13 slots 16:20 soil 18:17 solicited 4:11 space . 11:19 18:4,15,19 19:5 spaces 9.3 speak 15:21 16:22 17:12 speaker 17:17 speakers 17.4speaking 17:1 specific 15:17 19 specifically 15:12 spent 15:9 spoken 17:13 sports . 19:21 spring 3:18 square 6:1

stability 5:3 staff 2:20 11:3 stairways 19:10 stakeholders 3:13,22 star 17.17 started 4:20 state 6:6 11:22 17:14 stated 9:14 10:5 15:23 strategic 5:10 strategy 15:8 streamed 16:8 student 18:7 students 4:23 5:1,4,15 11:3 12:11 14:11 18:9 19:2,9,18,22 20:12 submit 17:6 20:16 successfully 12:21 suffers 18:18 sufficient 20:10 summer 7:18 summer's 12:22 Sun-times 2.16 supplemental 8:22 14:21 support 10:12 12:16,18 survey 4:13 surveys 4:12 Swirsky 3:4 system 7:9 9:24 18:21 systems 7:21 8:5 9:23 10:8 11:1,7,9 15:22 т taking 3:9 5:19 9:12 targeting 9:7 teacher 15:16 technology 10:11 temperature 11:8 things 11:13 Thursday 16:19 time 3:9 9:12 17:2 Title 18:5 20:7 today 2:8,21 3:10 8:13

13:15 16:9 18:11 today's 3:10 16:13 total 6:4 totaling 10:5 Towers 6:2 tracked 19:9 trajectory 14:9 transparency 15:20 trust 5:3,7,11,14 Tuesday 16.18 turn 9:8 16:10 two-phased 8:12 9:18 type 13:4 U Unanticipated 11:11 underway 12:23 unforeseen 8:17 11:15 unlevel 18:17 19:4 unmute 17:18 unmuted 17:20 unusable 19:1 upcoming 14.12 updated 8:2 upgrade 12.2 upgrades 7:10 9:24 10:1,11,24 11:23 14:21 upgrading 12:5 urgent 10:24 users 13:3 utilization 11:19 utilized 3:15 16:2 utilizes 7:5 utilizing 8:14 ۷ values 6:11 Venny 2:23 3:7 9:8 16:12 virtual 3:23 visual 7:20 voice 18:11 vulnerable 15:20 19:22

w warehouse 12:5 warm 11:2 water 12:9,10,14 weather 8:7 18:20 19:19 website 13:2 17:9 week 16:8 well-rounded 12:12 Wendell 3:2 whichever 16:21 17:13 windows 10:22 Wojtal 3:3 work 4:4 8:20 worked 15.5 working 20:5 world-class 4:22 written 17:7 Υ year 3:17 6:17 9:7 13:4 14:12,23 15:11 18:1 19:1 year's 8:10 12:7 14:7 years 5:23 6:3,14 8:11,24 13:24 14:10 15:10 Youtube 2:11 4:7 16:9 Ζ Zoom 2:10 4:6