## CHICAGO PUBLIC SCHOOLS

# FY2013 SUPPLEMENTAL CAPITAL BUDGET

## PUBLIC HEARING

Wednesday, April 17th, 2013

#### STENOGRAPHIC REPORT OF PROCEEDINGS had

in the above-mentioned matter held at Truman College, 1145 West Wilson, Chicago, Illinois, commencing at 6:00 o'clock p.m.

### PRESENT:

Ms. Dana Brink

Ms. Jennie Huang

Ms. Patricia Taylor

Ms. Pamela Butts

Reported by: Catherine S. Bradley, CSR

License No.: 084-004664

1 (Whereupon, the following 2 proceedings commenced at 3 6:00 p.m.) MS. BRINK: Okay. 4 The budget hearing will begin at 6:00 p.m., end promptly at 8:00 p.m. or when the 5 last speaker has concluded, whatever is earlier. 6 A11 7 who sign up to speak will be given an opportunity to 8 ask a question or make a statement until the meeting is 9 adjourned. 10 All those wishing to speak are asked to please 11 sign in from 5:00 p.m. to 6:30 p.m. on the speaker 12 sign-in sheet at the entrance registration and each 13 speaker will be given a number. Please note that no 14 one will be able to sign up to speak after 6:30 p.m. 15 Speakers will be limited to addressing topics related to the budget. Speakers are asked to limit 16 17 their comments to two minutes so that everyone that 18 would like to speak will have the opportunity to do so. 19 When multiple speakers from the same organization 20 or school are listed, only one member per organization 21 or school will be allowed to speak regarding the same 22 issue. If this speaker has a follow-up question we ask 23 that you please speak to CPS staff members who will be on-site to help you fill out a follow-up card. 24 2

The public hearing is scheduled to conclude at
 8:00 p.m. or after the last speaker, whichever is
 earlier. CPS has also set up a website where the
 public can share their thoughts on the budget. Visit
 www.cps.edu/capitalplan.

6 MS. HUANG: Good evening. My name is Jennie 7 Huang. I'm the Treasurer for Chicago Public Schools 8 and I'm joined by Pat Taylor, the Chief Officer of 9 Facilities and Operation. We have a short presentation 10 here to go through the details of the supplemental 11 capital plan.

12 Slide one, we have some background for the 13 supplemental capital plan. What is a supplemental 14 capital plan? It provides funding for projects that 15 must be completed before the start of the school and 16 were not included in the original FY2013 capital 17 budget.

18 The FY2014 capital budget won't be available until So summer work for 2013 would not be possible 19 August. 20 without a supplemental capital budget. The projects in 21 this supplemental capital project were not known when 22 we proposed the original FY2013 capital budget. So 23 that's why we are here proposing the supplemental 24 capital plan. 3

1 On the next page we have some detail relating to 2 the projects that are encompassed by the supplemental 3 capital budget. The total amount is for 363.7 million 4 and they include two categories of projects. One is 5 school-action related projects. They include projects for the welcoming buildings, for the proposed 6 co-locations, iPads for students that are affected by 7 8 the school actions, as well as capital projects for turnaround schools. 9

10 The second category of projects includes various 11 time-sensitive district priorities. They include 12 common core textbooks, IB high schools, full day kindergarten and projects related to that, a 13 14 point-of-sale system for food services, Englewood Early 15 Childhood Center and various other school improvements. 16 On the next page we have some more details 17 surrounding the supplemental capital budget overview, 18 including some numbers for various projects that were 19 covered on the previous page. 20 Under school action priorities you'll notice the 21 bulk of the capital expenditures are for the welcoming 22 buildings. There's ten million budgeted for iPads, 51

23 million for the co-locations and 11 million for the24 turnarounds.

1 Under the time-sensitive priorities there's 40 million for common core textbooks, 15 million for IB 2 3 high schools, 15 million for full day kindergarten, 32 4 million for various school improvements and eight and a half million for lunchroom point-of-sale as well as a 5 million for the Englewood Early Childhood Center at 6 7 Libby. Total CPS funded projects amount to 329 8 million.

9 And in addition to that there are two projects 10 funded by TIFs. One includes Old Jones NTA Field for 11 about 14 million and Coonley for about 20 million, for 12 total supplemental capital plan and budget of 363 13 million.

14 On the next few pages we have some more detail 15 regarding the investments in each of the categories 16 that we just went through. This page four, the 155 17 million that's being invested in welcoming buildings, 18 some of the projects include air-conditioning in each classroom, library in every school with new books and 19 20 digital materials and computer labs as needed for 21 programming, newer upgraded technology, security and 22 safety supports, improved ADA accessibility, upgraded 23 interiors and improvements, lunchroom capacity, 24 building repairs, new and upgraded academic labs, art

rooms and technology for new STEM and IB programs as
well as Ipads for students in grades three through
eight.

4 The following page has information on the 51 million that's set aside for co-locations. It includes 5 some more efficient use of space to provide for some 6 7 options for students and families and to relocate 8 students from low quality buildings. Also includes for students in the co-locating buildings that are going to 9 10 benefit from air-conditioning and includes new library 11 and building infrastructure and IT upgrades.

12 For turnaround investments there's some more detail here surrounding the projects that will be 13 14 included in the turnaround investments. On the 15 following page there's also some additional details to 16 the specific projects related to the district school 17 support. Improvements, the IB high school programs, full day kindergarten and some more details surrounding 18 19 those projects.

20 And for more information related to all these 21 various projects and the capital plan overall you can 22 access our website for which we have an address later 23 on.

On page seven we have some information related to

McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

timeline and next steps. The projects will begin
immediately upon board approval, which is anticipated
for the April 24th board meeting. Work is expected to
be completed by early August, in time for the 2013 or
'14 school year.

6 The PBC will carry out most of these projects which allow CPS to focus on education rather than 7 8 construction. PBC utilizes a design-build process which allows for shorter completion time versus bidding 9 10 each project, provides for increased accountability, 11 generates material cost and time savings by 12 professional service providers and construction 13 contractors. Fifty percent of the work is to be done 14 by city residents and there's a strong commitment to 15 minority and women owned businesses and they also include hiring requirements for CPS students. 16 17 So as I mentioned, for more information our website has more details on all of the various 18 19 categories of projects that we went over. It's

20 www.cps.edu/capitalplan.

And at this point that concludes our presentation.
Like to open it up to questions and comments.
MS. CUNAT: In the overall scope of things there
doesn't seem to be any accommodation for overcrowded

McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

1 schools at all. So I'll be speaking, you know, when I2 have my turn to speak.

3 But I'm really curious about how schools that are 4 so overcrowded, who've already given up their 5 libraries. We don't have a lunchroom. We don't have a Our science lab has become a homeroom. 6 lab. 0ur 7 library's become a classroom, how these schools who are 8 living with these overcrowded conditions are now 9 watching these schools that are receiving students --10 which are wonderful that things are being done, not to 11 take away from, but it's a fact that there's no equity 12 for schools that have already given all that up. 13 I'm 175 percent overcrowded. I don't have a 14 lunchroom. My students are learning in the hallways. 15 So even though I have my time to speak and address this 16 specifically, I'm wondering why is there nothing in any 17 of this five year plan, which I've looked at very closely, for our overcrowded schools and in the 18 19 supplemental budget -- the supplemental budget there's 20 nothing for overcrowded schools. 21 MS. HUANG: I'm sorry. You missed our 22 introduction earlier. If you wouldn't mind just 23 stating your name. My name is Mary Beth Cunat and I'm the 24 MS. HUANG:

1	principal at Wildwood World Magnet School, which is a
2	magnet school, not selective enrollment. We take
3	students where we have seats, but we are overcrowded.
4	We're a neighborhood magnet, so we take neighborhood
5	schools. We are very crowded in our primary years. We
6	are six years of authorized primary years program for
7	IB, 11 years authorized middle years program IB.
8	So we're a school that's an authorized,
9	established high-performing IB school, that we would
10	like our students to be able to articulate to these new
11	IB high schools and we just can't continue the kind of
12	programming in the conditions we're under.
13	MS. HUANG: I'm going to make a couple of comments
14	and then I'm going to turn it over to Pat.
15	I guess one of my comments would be, as you
16	mentioned, we have a five year capital plan and it
17	looks like you've had a chance to take a look at it.
18	It's a constantly changing plan and I certainly
19	encourage you to sort of make your requests known and
20	let me actually turn it over to Pat.
21	MS. TAYLOR: So in the five year plan actually,
22	and I think it's the last two years of the current five
23	year plan, there are dollars actually set aside for
24	expansions. It's not identified which buildings that 9

would be at this point because the five year plan was
 really done last year prior to the master education
 plan.

4 By SB 630 we were required to post a five year plan, but then following up with a year later a master 5 education plan which would drive a lot of those 6 7 decisions. So I think as soon as that gets posted 8 there will be amendments to what that five year plan 9 is, but as Jennie has already said, the five year plan 10 will be amended every year based on things that change. 11 So I think that the first run -- there's a couple 12 of things. One, we're facing a billion dollar deficit. So that has certainly changed how we can prospectively 13 14 think about doing business. When you think about 15 looking at the FY 2013 budget as a whole there was very little dollars set aside for improvements. 16

17 The reason for the supplemental plan is really 18 driven by the changes that are going on in the district 19 and the overall savings that it would bring that would 20 hopefully offset the cost of doing these things.

21 But you're right and I think that you have to 22 continue to say that and I happen to know we've talked 23 about your school. I've been out to your school. I 24 know.

1 There is definitely dollars set aside for things 2 in the further out years and I think that just once we 3 get the master education plan published, then I think 4 everyone will have a little more of a comfort level of 5 when those things will start to fall into place. 6 MS. CUNAT: Thank you. Would anybody else like to comment or 7 MS. HUANG: 8 have any questions? Well, we're here until at least 6:30. So if there 9 10 are any other questions or comments, we're here to 11 listen or answer any questions that people have until 12 6:30. 13 MS. CUNAT: You'll take speakers starting at 6:30 14 then? Is that the plan? 15 MS. HUANG: You can start now. 16 MS. CUNAT: Do you want me to do it formally or 17 can I just do it from here? 18 MS. TAYLOR: Absolutely. MS. HUANG: We have a microphone. 19 20 MS. CUNAT: I don't need a microphone. I want to 21 show you the bucket that my parents put together when 22 they went to the ISBE Task Force on Saturday and the 23 bucket is symbolic of being shovel ready. 24 And what my parents are asking for and our 11

1 community is asking for is a plan to address both our 2 short term needs. We think we need at least two 3 classrooms next year. Real estate has been working 4 with us really searching heavily for places where we 5 can rent space for kindergarten. But we're bounded by Niles on the north, a very small community business 6 district on the south, railroad tracks on the east and 7 8 a forest preserve on the west.

So within our boundaries we haven't found anything
and we're finding that we're having to go further and
further afield to find classrooms space for
kindergarten next year and we haven't had any luck.
We've been looking since September. So we're really
feeling a little desperate.

15 So my parents are hoping for a short term plan, but within the context of a long term plan for our 16 17 school. So the bucket is symbolic of being shovel ready with the idea that if capital could be freed, to 18 19 at least do the planning and then when more capital is 20 freed then we can hit the ground running with an 21 addition or an annex or whatever the district feels 22 that we need.

I want -- I know, Pat, you know my school well so
I don't feel like I have to sell it. We're a high
12

performing school. We work really, really hard. We
are trying to create the kind of learning community
that every parent would like their child to be at and
the reality is people do.

5 Our waiting list is in the thousands. We can only 6 take students where we have seats and I stopped taking 7 students younger than third grade at all and I've taken 8 some siblings where there's room. So we're 9 articulating kids in where there's room only, but we'll 10 take kids from anywhere in the city who can get in by 11 the luck of the numbers and we do well with them.

12 We got the principal award last year for closing the achievement gap and for growth. So we're taking 13 14 kids who are doing well and we're helping them do 15 better. We're taking kids that are struggling and do well with them. We're taking kids because we are 16 17 handicapped accessible with a single story. We have a lot of students in wheelchairs, with mobility issues, 18 with medical issues. 19

20 So we're really having a lot of success with 21 whatever students we have and we want to be able to 22 continue that plan and it's just we're bursting at the 23 seams.

So I would like to leave -- I wanted to leave my 13

> McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

1 yearbook so that you could see who the students are. Ι 2 would be happy to do that. But I also have a letter 3 just articulating some of the specific issues and the 4 specific data and a flyer that we've been putting out 5 at some of the capital meetings that kind of hopefully 6 will get some heartstrings to recognize that even 7 though we're in a somewhat affluent part of the city 8 we're struggling.

9 We don't get federal funds. We don't get much 10 state chapter one funds because we're only about 27 11 percent poverty. So anything we do extra is coming 12 from the fundraising of our parents and from the hard 13 grant writing of our staff.

14 So we're doing great things and we just need space 15 to do it in. So I don't know if you'd like this.

16 MS. TAYLOR: Absolutely.

17 MS. CUNAT: I just appreciate that you're hearing us and I appreciate, Pat, that this is not a done deal, 18 19 that that five year plan has some flexibility in it. 20 MS. TAYLOR: There are definitely dollars set 21 aside in two of the years in the plan that is posted 22 for expansions. As I said, they have not been 23 identified vet. I mean we really need to wait until we 24 have the master education plan as that prospectively 14

1 will drive how all decisions are made. But, you know, 2 clearly you're one of the schools that have been on the 3 list. MS. CUNAT: Thank you. 4 How are you handling full day 5 MS. TAYLOR: 6 kindergarten? 7 MS. CUNAT: We've been doing full day 8 kindergarten. So we've had it already. I'm going to have to go to split grades next year and they're going 9 10 to be really crowded rooms with split grades, because 11 I'm anticipating two -- at least we had 44 kindergarten 12 this year. I'm either expecting at least that many this coming fall. 13 14 And I'm going to have to go to split grades with 15 primary and I'm probably going to have to split at the 16 top end too and my plan is to get soundproofed 17 earphones and then having my space become another classroom for virtual learning for our upper grade 18 19 students who are able to take high school classes. 20 MS. TAYLOR: Didn't you do a cart over there at 21 one point? 22 MS. CUNAT: We did. 23 MS. TAYLOR: Is there any other cart to open a 24 room, to make it a more flexible environment, art on a 15

1 cart, science on a cart?

2 MS. CUNAT: Our art is on a cart.

3 MS. TAYLOR: It is.

MS. CUNAT: Our library is likely to go on a cart 4 5 because we need the library space for classroom space 6 now. We have Spanish. Just the complexity of an IB schedule with the various programming that you have to 7 8 do in middle school IB. We just don't have the room. 9 MS. TAYLOR: I can send somebody out to the school 10 to actually work through some of that with you, at 11 least in the immediate term. Because if you're going 12 to do something with the library and you want to make something within the classrooms to make them more 13 14 resource centers -- I've seen that in a lot of other 15 schools where maybe one of the walls or bookshelves, 16 something set up there and then if you're going to 17 reconfigure the library. 18 MS. CUNAT: We might not have a choice for next 19 year if we don't get external kindergarten space. So 20 that's my contingency plan right now. 21 MS. TAYLOR: If that happens get me involved 22 earlier. 23 Thanks, Pat. I really appreciate it. MS. CUNAT: Did you guys understand this is report card 24

> McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

1 pick-up day; right? 2 MS. TAYLOR: Yes. 3 MS. CUNAT: What happened with that? How does 4 anybody get here then? 5 UNKNOWN SPEAKER: That's why you got a big crowd. 6 MS. TAYLOR: I don't think every school --MS. HUANG: 7 I know some were yesterday. 8 MS. CUNAT: Elementary, but elementary is --9 MS. TAYLOR: All elementaries are today. 10 MS. CUNAT: People are saying it was a strategic 11 move. 12 MS. TAYLOR: No. I can promise you it was not 13 strategic. 14 MS. CUNAT: I know. There's just so much to do. 15 MS. TAYLOR: It's just so many meetings going on. 16 So we were trying to schedule the budget meetings as 17 well as doing the community hearings and now the 18 hearings which are just beginning. 19 MS. HUANG: Yeah. We've all been busy. 20 MS. TAYLOR: We have. 21 MS. CUNAT: Is this the best place for advocacy? 22 Because I was actually thinking of going to the board 23 meeting next week. Is that probably unwise? 24 MS. TAYLOR: I think that the board meeting is 17

1 just as fine. You can certainly talk to your chief 2 first. If I were going to give some advice I'd say 3 probably you'd want your chief to at least be aware you 4 were coming. There's never anything wrong with voicing 5 your statement. That's what the board is there for, to 6 hear and listen to what your concerns are. They may not give you a response at that time, but certainly you 7 8 should bring in the things that you want to submit to 9 them and as long as you present yourself as you have, 10 respectfully, that's what they're there for. That's 11 what those meetings are for. 12 MS. CUNAT: Okay. 13 MS. HUANG: Mary, thank you for coming and 14 speaking with us today. 15 MS. CUNAT: Thank you. 16 MS. HUANG: I appreciate it's getting close to 17 6:30. Looks like we don't have any other speakers. So in about a minute we'll be ready to adjourn. 18 So feel free to wait here for the next minute or so. 19 20 MS. CUNAT: I figured it would be an hour and a 21 half that you guys have back in your lives. How nice. 22 Thank you so much for having the meeting. MS. HUANG: 23 The time is 6:30 and we are adjourned. 24 (Off the record at 6:30 p.m.) 18

1	STATE OF ILLINOIS )
2	) SS:
3	COUNTY OF C O O K )
4	
5	CATHERINE S. BRADLEY, as an Officer of the
6	Court, says that she is a shorthand reporter doing
7	business in the State of Illinois; that she reported in
8	shorthand the proceedings of said meeting, and that the
9	foregoing is a true and correct transcript of her
10	shorthand notes so taken as aforesaid, and contains the
11	proceedings given at said meeting.
12	IN TESTIMONY WHEREOF: I have hereunto set my
13	verified digital signature this 18th day of April,
14	2013.
15 16	NDTC4.9
17	Collews France
18	Illinois Certified Shorthand Reporter
19	
20	
21	
22	
23	
24	19

		4.04	10.5
A	<b>art</b> 5:24 15:24	4:21 bursting	16:5 classrooms
<b>able</b> 2:14 9:10	16:2	13:22	12:3,11 16:13
13:21 15:19	articulate	business	clearly
abovementioned	9:10	10:14 12:6	15:2 close
1:9	articulating 13:9 14:3	19:7 businesses	18:16
absolutely 11:18 14:16	aside	7:15	closely
academic	6:5 9:23 10:16	busy	8:18
5:24	11:1 14:21 asked	17:19 <b>butts</b>	closing 13:12
access	2:10,16	1:17	college
6:22 accessibility	asking		1:9
5:22	11:24 12:1	C	colocating
accessible	<b>august</b> 3:19 7:4	с	6:9 colocations
13:17 accommodation	authorized	19:3	4:7,23 6:5
7:24	9:6,7,8	<b>cant</b> 9:11	comfort
accountability	available	capacity	11:4
7:10	3:18 <b>award</b>	5:23	<b>coming</b> 14:11 15:13
achievement 13:13	13:12	capital	18:4,13
action	aware	1:2 3:11,13,14 3:16,18,20	commenced
4:20	18:3	3:21,22,24	2:2
actions		4:3,8,17,21	commencing 1:10
4:8	B B	5:12 6:21 9:16 12:18	comment
ada 5:22	back 18:21	12:19 14:5	11:7
addition	background	capitalplan	comments
5:9 12:21	3:12	3:5 7:20	2:17 7:22 9:13 9:15 11:10
additional	based	card	commitment
6:15 address	10:10 beginning	2:24 16:24 carry	7:14
6:22 8:15 12:1	17:18	7:6	common
addressing	benefit	cart	4:12 5:2 community
2:15	6:10	15:20,23 16:1	12:1,6 13:2
<b>adjourn</b> 18:18	<b>best</b> 17:21	16:1,2,4 categories	17:17
adjourned	beth	4:4 5:15 7:19	completed
2:9 18:23	8:24	category	3:15 7:4 completion
advice	better	4:10	7:9
18:2 advocacy	13:15 bidding	catherine 1:23 19:5	complexity
17:21	7:9	center	16:6
affluent	big	4:15 5:6	computer 5:20
14:7	17:5	centers	concerns
afield 12:11	<b>billion</b> 10:12	16:14 certainly	18:6
aforesaid	board	9:18 10:13	conclude
19:10	7:2,3 17:22,24	18:1,7	3:1 concluded
airconditio	18:5	certified 19:18	2:6
5:18 6:10 <b>allow</b>	<b>books</b> 5:19	chance	concludes
7:7	bookshelves	9:17	7:21
allowed	16:15	change	conditions 8:8 9:12
2:21 allows	boundaries 12:9	10:10	constantly
7:9	bounded	changed 10:13	9:18
amended	12:5	changes	construction
10:10	bradley	10:18	7:8,12 contains
amendments 10:8	1:23 19:5 bring	<b>changing</b> 9:18	19:10
amount	10:19 18:8	chapter	context
4:3 5:7	brink	14:10	12:16
annex	1:14 2:4	chicago	contingency 16:20
12:21 answer	bucket	1:1,10 3:7	continue
11:11	11:21,23 12:17 budget	<b>chief</b> 3:8 18:1,3	9:11 10:22
anticipated	1:2 2:4,16 3:4	child	13:22
7:2	3:17,18,20	13:3	contractors 7:13
anticipating	3:22 4:3,17	childhood	coonley
15:11 anybody	5:12 8:19,19 10:15 17:16	4:15 5:6 choice	5:11
11:7 17:4	budgeted	16:18	core
appreciate	4:22	city	4:12 5:2 correct
14:17,18 16:23	building	7:14 13:10	19:9
18:16 <b>approval</b>	5:24 6:11 buildings	14:7 classes	cost
7:2	4:6,22 5:17	15:19	7:11 10:20
april	6:8,9 9:24	classroom	county 19:3
1:6 7:3 19:13	bulk	5:19 8:7 15:18	10.0
1	•	•	

dont 16:19 17:6 McCorkle Litigation Services, Inc. Chicago, Illinois (312) 263-0052

couple 18:17 9:13 10:11 drive 10:6 15:1 court driven covered 10:18 Ε 2:23 3:3,5 5:7 earlier 7:7,16,20 2:6 3:3 8:22 create 16:22 early crowd 4:14 5:6 7:4 earphones crowded 15:17 9:5 15:10 east 12:7 edu cunat 3:5 7:20 7:23 8:24 11:6 education 11:13,16,20 14:17 15:4,7 15:22 16:2,4 7:7 10:2,6 11:3 14:24 efficient 16:18,23 6:6 17:3,8,10,14 eight 5:4 6:3 17:21 18:12 18:15,20 either curious 15:12 elementaries current 17:9 elementary 17:8.8 D encompassed 4:2 encourage 9:19 englewood **day** 4:12 5:3 6:18 15:5,7 17:1 4:14 5:6 enrollment 9:2 entrance 19:13 2:12 14:18 environment decisions 15:24 equity 10:7 15:1 deficit 8:11 established 10:12 definitely 9:9 11:1 14:20 estate designbuild 12:3 evening desperate 3:6 12:14 expansions detai1 9:24 14:22 4:1 5:14 6:13 expected details 7:3 3:10 4:16 6:15 expecting 6:18 7:18 15:12 didnt expenditures 15:20 4:21 digital external 5:20 19:13 16:19 district extra 4:11 6:16 14:11 10:18 12:7 12:21 F doesnt facilities 3:9 doing facing 10:14,20 13:14 10:12 14:14 15:7 fact 17:17 19:6 8:11 dollar fall 10:12 11:5 15:13 dollars families 9:23 10:16 6:7 11:1 14:20 federal 14:9 8:5.5.13 11:20 feel 12:24 14:9,9 14:15 16:8 12:24 18:18 feeling

19:6

4:19 cps

13:2

17:5

csr

1:23

8:3

9:22

dana

1:14

data

14:4

dea1

7:8

7:24

r					2
	I	1	1	1	1
12:14	give	7:16	13:18,19 14:3	looked	need
feels	18:2,7	hit	ive	8:17	11:20 12:2,22
12:21	given	12:20	8:17 10:23	looking	14:14,23
field	2:7,13 8:4,12	homeroom	13:7 16:14	10:15 12:13	16:5
5:10	19:11	8:6		looks	needed
fifty	go	hopefully	J	9:17 18:17	5:20
7:13	3:10 12:10	10:20 14:5		lot	needs
figured	15:9,14 16:4	hoping	jennie	10:6 13:18,20	12:2
18:20	going	12:15	1:15 3:6 10:9	16:14	neighborhood
fill		hour	joined	10.14 1ow	9:4,4
	6:9 9:13,14		3:8		
2:24	10:18 15:8,9	18:20	jones	6:8	never
find	15:14,15	huang	5:10	luck	18:4
12:11	16:11,16	1:15 3:6,7		12:12 13:11	new
finding	17:15,22	8:21,24 9:13	К К	lunchroom	5:19,24 6:1,10
12:10	18:2	11:7,15,19	k k	5:5,23 8:5,14	9:10
fine	good	17:7,19			newer
18:1	3:6	18:13,16,23	19:3	M	5:21
first	grade		kids	m	nice
10:11 18:2	13:7 15:18	I	13:9,10,14,15	1:11 2:3,5,5	18:21
five	grades	ib	13:16	2:11,11,14	niles
8:17 9:16,21	6:2 15:9,10,14	4:12 5:2 6:1	kind	3:2 18:24	12:6
9:22 10:1,4	grant	6:17 9:7,7,9	9:11 13:2 14:5	magnet	north
10:8,9 14:19	14:13	9:11 16:6,8	kindergarten	9:1,2,4	12:6
flexibility	great	id	4:13 5:3 6:18		note
14:19	14:14	10 18:2	12:5,12 15:6	<b>mary</b> 8:24 18:13	2:13
flexible	ground		15:8,11		notes
15:24	12:20	idea	16:19	master	19:10
flyer	growth	12:18	know	10:2,5 11:3	notice
14:4	13:13	identified	8:1 10:22,24	14:24	4:20
focus	guess	9:24 14:23	12:23,23	material	nta
7:7	9:15	111	14:15 15:1	7:11	5:10
following	guys	8:1	17:7,14	materials	number
2:1 6:4,15	16:24 18:21	illinois	known	5:20	2:13
10:5	10.24 10.21	1:10 19:1,7,18	3:21 9:19	matter	numbers
		im	0.21 0.10	1:9	
followup	н	3:7,8 8:3,13		mean	4:18 13:11
2:22,24	half	8:16,21,24	<b>L</b>	14:23	
food	5:5 18:21	9:13,14 15:8	lab	medical	0
4:14	hallways	15:11,12,14	8:6,6	13:19	0
force	8:14	15:15	labs	meeting	19:3,3
11:22	handicapped	immediate	5:20,24	2:8 7:3 17:23	oclock
foregoing	13:17	16:11	learning	17:24 18:22	1:11
19:9	handling	immediately	8:14 13:2	19:8,11	officer
forest	15:5	7:2	15:18	meetings	3:8 19:5
12:8	happen	improved	leave	14:5 17:15,16	offset
formally	10:22	5:22	13:24,24	18:11	10:20
11:16	happened	improvements	letter	member	okay
found	17:3	4:15 5:4,23	14:2	2:20	2:4 18:12
12:9		6:17 10:16	level		
four	happens		11:4	members	old
5:16	16:21	include	libby	2:23	5:10
free	happy	4:4,5,11 5:18	5:7	mentioned	once
18:19	14:2	7:16	libraries	7:17 9:16	11:2
freed	hard	included	8:5	microphone	onsite
12:18,20	13:1 14:12	3:16 6:14	librarv	11:19,20	2:24
full	havent	includes		middle	open
4:12 5:3 6:18	12:9,12	4:10 5:10 6:5	5:19 6:10 16:4	9:7 16:8	7:22 15:23
15:5,7	hear	6:8,10	16:5,12,17	million	operation
funded	18:6	including	librarys	4:3,22,23,23	3:9
5:7,10	hearing	4:18	8:7	5:2,2,3,4,5	opportunity
funding	1:5 2:4 3:1	increased	license	5:6,8,11,11	2:7,18
	14:17	7:10	1:24	5:13,17 6:5	options
3:14 fundraising	hearings	information	limit	mind	6:7
	17:17,18	6:4,20,24 7:17	2:16	8:22	organization
14:12	heartstrings	infrastructure	limited	minority	2:19,20
funds	14:6	6:11	2:15	7:15	original
14:9,10	heavily	interiors	list	minute	3:16,22
further	12:4	5:23	13:5 15:3	18:18,19	overall
11:2 12:10,11	held	introduction	listed	minutes	6:21 7:23
fy	1:9	8:22	2:20	2:17	10:19
10:15	help	invested	listen	missed	overcrowded
fy2013	2:24	5:17	11:11 18:6	8:21	7:24 8:4,8,13
1:2 3:16,22	helping	investments	little	mobility	8:18,20 9:3
fy2014	13:14	5:15 6:12,14	10:16 11:4	13:18	overview
3:18	hereunto	involved	12:14	move	4:17
	19:12	16:21	lives	17:11	owned
G	high	ipads	18:21	multiple	7:15
gap	4:12 5:3 6:17	4:7,22 6:2	living	2:19	
13:13	9:11 12:24	isbe	8:8	2.10	
generates	15:19	11:22	long		P
7:11	highperforming	issue	12:16 18:9	N	P
getting	9:9	2:22	look	name	1:11 2:3,5,5
18:16	hiring	issues	9:17	3:6 8:23,24	2:11,11,14
10.10	l	100000			
	•	•	•	•	•

		Ι.			
3:2 18:24	4:11,20 5:1	recognize	13:1 15:19	soon	10:17
<b>page</b> 4:1,16,19 5:16	probably 15:15 17:23	14:6 reconfigure	16:8,9 17:6 schoolaction	10:7 <b>sorry</b>	support 6:17
6:4,15,24	18:3	16:17	4:5	8:21	supports
pages	proceedings	record	schools	sort	5:22
5:14	1:8 2:2 19:8	18:24	1:1 3:7 4:9,12	9:19	surrounding
pamela	19:11	regarding	5:3 8:1,3,7	soundproofed	4:17 6:13,18
1:17	process	2:21 5:15	8:9,12,18,20	15:16	symbolic
parent	7:8	registration	9:5,11 15:2	south	11:23 12:17
13:3	professional	2:12	16:15	12:7	system
parents	7:12	related	science	space	4:14
11:21,24 12:15	program	2:16 4:5,13	8:6 16:1	6:6 12:5,11	
14:12 part	9:6,7	6:16,20,24	<b>scope</b> 7:23	14:14 15:17	T
14:7	programming 5:21 9:12 16:7	relating 4:1	seams	16:5,5,19 <b>spanish</b>	take
pat	programs	relocate	13:23	16:6	8:11 9:2,4,17
3:8 9:14,20	6:1,17	6:7	searching	speak	11:13 13:6
12:23 14:18	project	rent	12:4	2:7,10,14,18	13:10 15:19 <b>taken</b>
16:23	3:21 7:10	12:5	seats	2:21,23 8:2	13:7 19:10
patricia	projects	repairs	9:3 13:6	8:15	talk
1:16	3:14,20 4:2,4	5:24	second	speaker	18:1
pbc	4:5,5,8,10	report	4:10	2:6,11,13,22	talked
7:6,8	4:13,18 5:7	1:8 16:24	security	3:2 17:5	10:22
people	5:9,18 6:13	reported	5:21	speakers	task
11:11 13:4 17:10	6:16,19,21 7:1,6,19	1:23 19:7 <b>reporter</b>	<b>see</b> 14:1	2:15,16,19 11:13 18:17	11:22
percent	promise	19:6,18	seen	speaking	taylor
7:13 8:13	17:12	requests	16:14	8:1 18:14	1:16 3:8 9:21
14:11	promptly	9:19	selective	specific	11:18 14:16
performing	2:5	required	9:2	6:16 14:3,4	14:20 15:5 15:20,23
13:1	proposed	10:4	sell	specifically	16:3,9,21
pickup	3:22 4:6	requirements	12:24	8:16	17:2,6,9,12
17:1	proposing	7:16	send	split	17:15,20,24
place	3:23	residents	16:9	15:9,10,14,15	technology
11:5 17:21	prospectively	7:14	september	SS	5:21 6:1
places 12:4	10:13 14:24 provide	resource 16:14	12:13 service	19:2 <b>staff</b>	ten
plan	6:6	respectfully	7:12	2:23 14:13	4:22
3:11,13,14,24	providers	18:10	services	start	term
5:12 6:21	7:12	response	4:14	3:15 11:5,15	12:2,15,16
8:17 9:16,18	provides	18:7	set	starting	16:11
9:21,23 10:1	3:14 7:10	right	3:3 6:5 9:23	11:13	testimony 19:12
10:3,5,6,8,9	public	10:21 16:20	10:16 11:1	state	textbooks
10:17 11:3	1:1,5 3:1,4,7	17:1	14:20 16:16	14:10 19:1,7	4:12 5:2
11:14 12:1	published	room	19:12	statement	thank
12:15,16	11:3	13:8,9 15:24	seven	2:8 18:5	11:6 15:4
13:22 14:19	put	16:8	6:24	stating	18:13,15,22
14:21,24	11:21	rooms 6:1 15:10	share	8:23 stem	thanks
15:16 16:20 planning	putting 14:4	6:1 15:10 run	3:4 sheet	6:1	16:23
12:19	14.4	10:11	2:12	stenographic	thats
please	Q	running	short	1:8	3:23 5:17 6:5
2:10,13,23		12:20	3:9 12:2,15	steps	9:8 16:20
point	quality 6:8		shorter	7:1	17:5 18:5,10 18:10
7:21 10:1	question	S	7:9	stopped	theres
15:21	2:8,22	s	shorthand	13:6	4:22 5:1 6:12
pointofsale	questions	1:23 19:5	19:6,8,10,18	story	6:15 7:14
4:14 5:5	7:22 11:8,10	safety	shovel 11:23 12:17	13:17	8:11,19
possible 3:19	11:11	5:22	11:23 12:17 show	<b>strategic</b> 17:10,13	10:11 13:8,9
post		saturday	<b>snow</b> 11:21	strong	17:14 18:4
10:4	R	11:22	siblings	7:14	theyre
posted	railroad	savings	13:8	struggling	15:9 18:10
10:7 14:21	12:7	7:11 10:19 saying	sign	13:15 14:8	things 7:23 8:10
poverty	ready	17:10	2:7,11,14	students	10:10,12,20
14:11	11:23 12:18	says	signature	4:7 6:2,7,8,9	11:1,5 14:14
present	18:18	19:6	19:13	7:16 8:9,14	18:8
1:13 18:9	real 12:3	sb	signin	9:3,10 13:6	think
presentation	reality	10:4	2:12	13:7,18,21	9:22 10:7,11
3:9 7:21 preserve	13:4	schedule	single 13:17	14:1 15:19 submit	10:14,14,21
12:8	really	16:7 17:16	six	18:8	11:2,3 12:2
previous	8:3 10:2,17	scheduled	9:6	success	17:6,24
4:19	12:4,13 13:1	3:1	slide	13:20	thinking
primary	13:1,20	school	3:12	summer	17:22
9:5,6 15:15	14:23 15:10	2:20,21 3:15 4:8,15,20	small	3:19	<b>third</b> 13:7
principal	16:23	4:8,15,20 5:4,19 6:16	12:6	supplemental	thoughts
9:1 13:12	reason	6:17 7:5 9:1	somebody	1:2 3:10,13,13	3:4
prior	10:17	9:2,8,9	16:9	3:20,21,23	thousands
10:2	receiving 8:9	10:23,23	somewhat	4:2,17 5:12	13:5
priorities	0.5	12:17,23	14:7	8:19,19	three
	I	l	l	l	I

				1	
6:2	walls	years	4:22 6:4		
tifs	16:15	9:5,6,6,7,7,22			
5:10	want	11:2 14:21	6		
time	11:16,20 12:23	yesterday	6		
7:4,9,11 8:15	13:21 16:12	17:7	1:10 2:3,5,11		
18:7,23	18:3,8	youd	2:14 11:9,12		
timeline	wanted	14:15 18:3	11:13 18:17		
7:1	13:24	youll	18:23,24		
timesensitive	watching	4:20 11:13	630		
4:11 5:1	8:9	younger	10:4		
today	website	13:7			
17:9 18:14	3:3 6:22 7:18	youre	7		
top	wednesday	10:21 14:17	7		
15:16	1:6	15:2 16:11	4:3		
topics	week	16:16	4:3		
2:15	17:23	youve			
total	welcoming	9:17	8		
4:3 5:7,12	4:6,21 5:17		8		
tracks	went	Z	2:5 3:2		
12:7	5:16 7:19				
transcript	11:22	0	9		
19:9	west		· · · · · ·		
treasurer	1:10 12:8	00			
3:7	weve	1:10 2:3,5,5			
true	10:22 12:13	2:11 3:2			
19:9	14:4 15:7,8	084004664			
truman	17:19	1:24			
1:9	wheelchairs				
trying	13:18	1			
13:2 17:16	whereof	11			
turn	19:12	4:23 9:7			
8:2 9:14,20	whichever	1145			
turnaround	3:2	1:10			
4:9 6:12,14	whove	14			
turnarounds	8:4	5:11 7:5			
4:24	wildwood	15			
two	9:1	5:2,3			
2:17 4:4 5:9	wilson	155			
9:22 12:2	1:10	5:16			
14:21 15:11	wishing	175			
	2:10	8:13			
U	women	17th			
understand	7:15	1:6			
16:24	wonderful	18th			
unknown	8:10	19:13			
17:5	wondering				
unwise	8:16	2			
17:23	wont	20			
upgraded	3:18	5:11			
5:21,22,24	work	2013			
upgrades	3:19 7:3,13	1:6 3:19 7:4			
6:11	13:1 16:10	10:15 19:14			
upper	working	24th			
15:18	12:3	7:3			
use	world	27			
6:6	9:1	14:10			
utilizes	wouldnt				
7:8	8:22 writing	3			
		30			
V	14:13				
various	wrong 18:4	2:11,14 11:9			
4:10,15,18 5:4	18:4 WWW	11:12,13 18:17,23,24			
6:21 7:18	www 3:5 7:20	<b>32</b>			
16:7	3.3 1.20				
verified		5:3			
19:13	X	329 5 · 7			
versus		5:7			
7:9	Y	363			
virtual	yeah	4:3 5:12			
15:18	17:19				
visit	year	4			
3:4	7:5 8:17 9:16	40			
voicing	9:21,23 10:1	5:1			
18:4	10:2,4,5,8,9	44			
	10:10 12:3	15:11			
W	12:12 13:12				
	14:19 15:9	5			
wait	14.19 10.9		1	1	1
		5			
14:23 18:19	15:12 16:19	<b>5</b> 2:11			
waiting	15:12 16:19 <b>yearbook</b>	2:11			
	15:12 16:19				