

**UPDATE 7/24/2013.** CPS published an updated fiscal year 2014 (FY14) capital plan in conjunction with the release of the district's FY2014 overall budget that added \$120 million in outside funded projects and \$25 million in projects funded by CPS resources to the previously announced \$161.8 million FY14 capital plan. Details of the updated FY14 capital plan can be found [www.cps.edu/capitalplan](http://www.cps.edu/capitalplan).

### **Introduction**

CPS is investing \$187.7 million of district resources and another \$120 million of outside funding to make our buildings safe, warm and dry; to relieve overcrowding; and to expand access to Career and Technical Education programs. The fiscal year 2014 (FY14) capital plan is part of a five-year plan that will help CPS meet our most urgent needs and educational priorities while recognizing the district's fiscal constraints. As CPS works to improve facilities and infrastructure in ways that will provide every student in every school in the district with a high-quality education, we remain committed to allocating resources efficiently and effectively to help close a \$1 billion operating budget deficit.

### **Transparency**

CPS's FY14 proposed one- and five-year capital plans build on last year's launch of the district's first interactive capital website by providing an even greater level of detail and functionality at [www.cps.edu/capitalplan](http://www.cps.edu/capitalplan), with easy access to information on all capital projects – planned and underway. The site allows users to quickly select projects by school, geographic area, type, and year; and the ability to scroll over an interactive map to gather details by area. The site has been designed to encourage public engagement and comment to ensure better planning and implementation of capital investments.

Developing and posting the proposed FY14 and five-year capital plan ensures that CPS has complied with the requirements of Public Act 097-0474. The FY14 and five-year capital plans were developed around findings from the draft Education Facility Master Plan, and will supplement the upcoming second Annual Capital Expenditure Report to be provided by September 30, 2013. Together, these resources as outlined in P.A. 097-0474 will provide a comprehensive picture of the utilization, capital needs, and future direction for CPS's physical infrastructure.

### **Guiding Principles**

On May 1, 2013, CPS released the draft Educational Facilities Master Plan, a 10-year outline of community area-level needs and individual school-level needs, in accordance with state statute. We have used the findings and recommendations of the draft Master Plan to guide our FY14 Capital Budget. However, as the May 1 release is in draft form, any changes to the final Master Plan may cause corresponding changes to the district's five-year capital plan. Areas of focus in the FY14 and five-year capital plans derived from the draft Master Plan include:

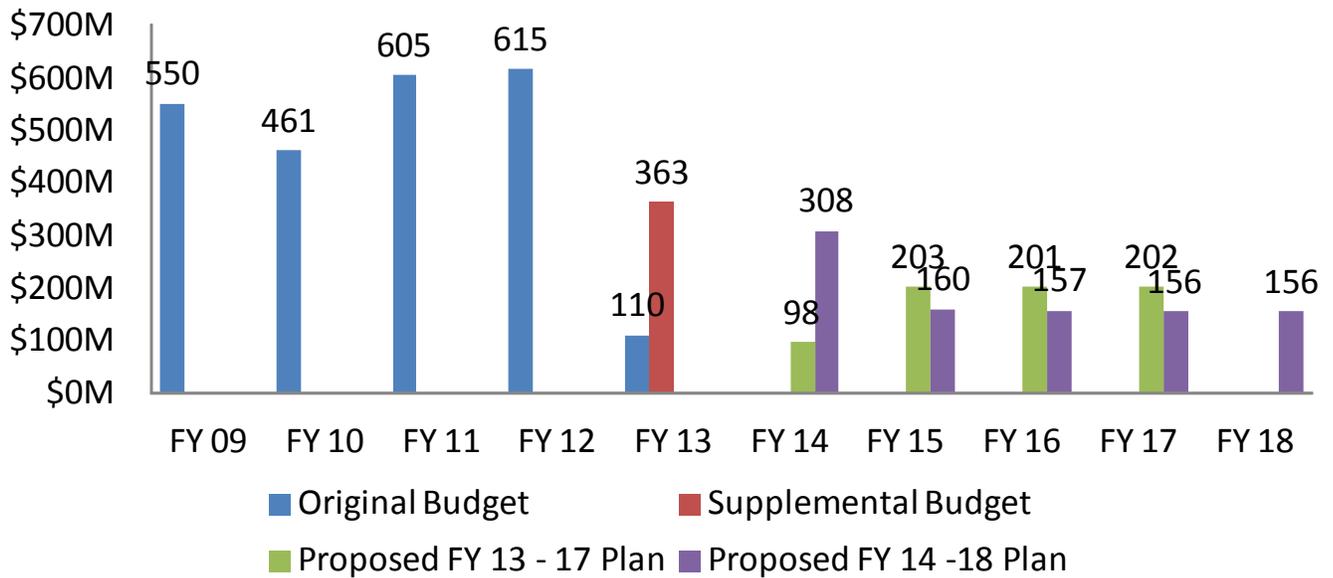
- Educational goals guide the direction. Investments in Career and Technical Education Programs, Early College Science, Technology, Engineering, and Mathematics Schools (ECSS), and Recess initiatives and other programmatic initiatives are a top priority for new capital investment.
- Health/safety must be maintained. Because the scope of our capital investment is limited, we are focusing directly on investments to protect the health and safety of the students, teachers, and adults in the school community. This means repairing masonry that is cracked and at risk of crumbling; chimneys that are in danger of collapse; roofs that are leaking and causing interior damage; and boilers that are in urgent need of replacement.
- Support Full School Day. Continue building new playgrounds at schools currently lacking the facilities, which provides space for a real recess so kids can exercise and refresh.
- Relieve Overcrowding. While the proposed school consolidations have begun to address the District's areas of excess capacity, several communities in the District have too many students for the space available. The five-year capital plan begins to address the need to relieve overcapacity through annual investments in new Annexes.
- Partner for external support. The district has been successful in expanding the scope of its capital program

in the past through external funding sources such as TIF. Any additional resources can help expand the FY14 – FY18 Capital Plan beyond the current projects.

**Financial Overview**

The size and scope of the capital plan is very much dependent on CPS’s overall financial picture. Each year, the district must balance classroom instruction with other costs, such as investment in infrastructure. In tight fiscal times, these tradeoffs are in high relief. This is especially true now, as CPS is facing a \$1 billion deficit in FY 14. CPS’s budget outlook is similarly very challenging as revenues are declining and operating expenditures keep growing.

With these fiscal constraints in mind, we are presenting a capital plan that is more modest in scope than in the past.



Our capital proposal reflects \$155-160 million in new spending annually in FY15 – FY18, a reduction of approximately \$40 million per year compared with the five-year plan released May 1, 2012. This reduction comes as the district further focuses on minimizing debt service, and as a result of the FY13 Supplemental Capital budget, which “pulled forward” to FY13 several projects originally slated to break ground from FY15 – FY17.

**Hundreds of Projects Underway**

In addition to outlining the proposed projects for FY14 – FY18, this website identifies each of the over 220 projects that are currently underway from our prior year capital plans. Capital projects frequently cross fiscal years, as major renovations take time to complete or are done in phases when children are not in school. Thus, while we are proposing to add \$307.6 million of new CPS funded projects, CPS is currently working on over \$900 million in projects that began in FY13 or before. All of these projects are detailed in the Interactive Reports section of this website.

**Framework for Capital Planning: Public Act 097-0474 and PA 097-1133**

These statutes provide a broad framework to guide CPS facility planning through annual plans, five-year plans, and the ten-year Educational Facilities Master Plan. These plans, along with the guidelines for school actions and the partnership with the Chicago Education Facilities Task Force, will ensure the broadest participation and greatest transparency in CPS planning.

P.A. 097-0474 established the following key components in addition to the one-, five-, and ten-year plans:

- **Bi-Annual Assessments:** In FY13 CPS began performing Facility assessments bi-annually, instead of the previous tri-annual timeframe, and has already performed 512 campus assessments. CPS now inspects

350 schools annually, up from 230 schools when using tri-annual assessments.

- **Annual Capital Plan Release Date:** The public dissemination of one year capital plans at least 60 days prior to the end of each fiscal year. Prior to FY13, CPS traditionally introduced the capital budget at the same time as the operating budget. This document conforms to the requirements set forth in P.A. 097-0474.
- **Annual Expenditure Report:** An annual report detailing all capital expenditures incurred in the prior fiscal year is due by September 30 of each year.
- **Project Reconciliation:** Any differences between the projected Five-Year Capital Plan and the projects included in the one-year budget must be explained. We have included below the rationale behind all changes to the FY14 Five-Year Capital Plan versus the FY13 Five-Year Capital Plan, exceeding P.A. 097-0474 requirements.

## Capital Plan - 2014 Budget Year

Project	Estimated Start	Estimated End Date	Budget	Geographic
<b>Building Envelope Renovations</b>			<b>\$ 29,400,000</b>	
Chimney Improvements	Jul-13	Oct-14	\$ 5,000,000	Various
Carson School (Rachel)	Jul-13	Oct-14	\$ 6,400,000	Lake Calumet
Hamline School Branch	Jul-13	Oct-14	\$ 2,000,000	Pershing Elementary
Maintenance Priorities	Jul-13	Oct-14	\$ 6,000,000	Various
FY15 Design Fees	Jul-13	Oct-14	\$ 10,000,000	Various
<b>Mechanical &amp; Electrical</b>			<b>\$ 4,500,000</b>	
Shoemith School	Jul-13	Oct-14	\$ 4,500,000	Burnham Park Elementary
<b>Overcrowding Relief</b>			<b>\$ 24,500,000</b>	
Oriole Park	Jul-13	Oct-15	\$ 20,000,000	O'Hare Elementary
*Dever	Jul-13	Oct-15	\$ 1,500,000	O'Hare Elementary
*Hubbard	Jul-13	Oct-15	\$ 500,000	Southwest Side High School
*Peck	Jul-13	Oct-15	\$ 2,000,000	Midway Elementary
*Wildwood	Jul-13	Oct-15	\$ 500,000	O'Hare Elementary
<b>Major Renovation</b>			<b>\$ 53,600,000</b>	
Chicago High School for the Arts	Jul-13	Oct-14	\$ 30,000,000	South Side High School
White School	Jul-13	Oct-14	\$ 6,600,000	Lake Calumet Elementary
Taft HS	Jul-13	Oct-14	\$ 17,000,000	North-Northwest Side High School
<b>Building Interior</b>			<b>\$ 8,100,000</b>	
ADA Accommodations	Jul-13	Oct-14	\$ 500,000	Various
Furniture, Fixtures and Equipment	Jul-13	Oct-14	\$ 4,000,000	Various
Auditorium Seating	Jul-13	Oct-14	\$ 500,000	Various
Relocate Henson Health Center	Jul-13	Oct-14	\$ 750,000	Austin-North Lawndale Elementary
Pilsen Campus Efficiency	Jul-13	Oct-14	\$ 750,000	Pilsen-Little Village Elementary
Nightingale Full Day Kindergarten	Jul-13	Oct-14	\$ 1,600,000	Midway Elementary
<b>Career and Technical Education</b>			<b>\$ 4,192,400</b>	
Hyde Park	Jul-13	Oct-14	\$ 672,000	South Side High School
Clemente	Jul-13	Oct-14	\$ 1,720,400	West Side High School
S.S. Occupational	Jul-13	Oct-14	\$ 600,000	Southwest Side High School
Ray Graham	Jul-13	Oct-14	\$ 780,000	South Side High School
Bowen	Jul-13	Oct-14	\$ 420,000	South Side High School

Project	Estimated Start	Estimated End Date	Budget	Geographic
<b>Facility Site Improvements</b>			<b>\$ 5,100,000</b>	
Recess Initiatives	Jul-13	Dec-14	\$ 3,600,000	Various
Remove Building Modulars	Jul-13	Dec-14	\$ 1,500,000	Various
<b>Contingency</b>			<b>\$ 25,000,000</b>	
*Contingency	Jul-13	Oct-14	\$ 25,000,000	Various
<b>IT, Educational Programming and Other Projects</b>			<b>\$ 23,646,524</b>	
WAN Upgrades (E-Rate YR 15)	Jul-13	Oct-14	\$ 1,500,000	Citywide
LAN System Improvement (E-Rate YR 15)	Jul-13	Oct-14	\$ 6,341,000	Various
Opteman 4	Jul-13	Oct-14	\$ 350,000	Various
Disaster Recovery Project - Base Infrastructure/Service	Jul-13	Oct-14	\$ 500,000	Various
IMPACT Disaster Recovery Project	Jul-13	Oct-14	\$ 250,000	Citywide
Distribution Server Upgrade- FY14 Request	Jul-13	Oct-14	\$ 2,955,524	Citywide
Intrusion Prevention System (IPS) Replacement	Jul-13	Oct-14	\$ 750,000	Citywide
Identity Management - MS ForeFront	Jul-13	Oct-14	\$ 500,000	Citywide
CO Move to New Location/Data Center Relocation	Jul-13	Oct-14	\$ 2,000,000	Citywide
Safety and Security Equipment	Jul-13	Oct-14	\$ 2,500,000	Various
*Laptops and Other User Devices	Jul-13	Oct-14	\$ 6,000,000	Various
<b>Capital Project Support Services</b>			<b>\$ 6,900,000</b>	
Program Manager	Jul-13	Jun-14	\$ 4,000,000	Citywide
Design Manager	Jul-13	Jun-14	\$ 1,000,000	Citywide
Project Director	Jul-13	Jun-14	\$ 750,000	Citywide
Construction Manager	Jul-13	Jun-14	\$ 500,000	Citywide
Cost Estimator	Jul-13	Jun-14	\$ 650,000	Citywide
<b>Legal/Regulatory Requirements</b>			<b>\$ 2,400,000</b>	
Legal Fees	Jul-13	Jun-14	\$ 700,000	Citywide
Environmental Investigation for Potential Property	Jul-13	Jun-14	\$ 200,000	Citywide
Biennial Assessments	Jul-13	Jun-14	\$ 1,500,000	Citywide
<b>Outside Funded Projects</b>			<b>\$ 120,277,000</b>	
*Pending TIF Funded Projects			\$ 10,277,000	Various
*State Funded New Schools			\$ 110,000,000	TBD

Project	Estimated Start	Estimated End Date	Budget	Geographic
FY2014 CPS Funded Project Total			\$ 187,693,924	
FY2014 Outside Funding			\$ 119,922,000	
<b>Total FY2014 Capital Plan</b>			<b>\$ 307,615,924</b>	

*\*Added or increased as part of the July 24th Update*