Welcome!

To access Spanish interpretation click the icon labeled interpretation in the bottom of your Zoom Window.

USE CHAT or Q&A and pay attention to the chat to engage during the presentation. (click so that “Chat” is visible)
Today’s Goals

Today’s objectives:

• Recap the FY23 capital planning process and budget
• Continue to build CPS communities’ understanding of the district’s capital planning process
• Consult families and collect feedback on capital budget priorities

Questions to think about:

1. CAPITAL BUDGET PRIORITIES: Which are most important for you and your community?
2. ENHANCED PUBLIC ENGAGEMENT: How to inform communities of the capital planning process and how to engage with more families throughout this process?

Please remember to take the SURVEY
FY23 Capital Budget Next Steps and Timeline

January/February
- Initiate FY24 capital planning process
- Determine FY24 capital program size (pending bond market access)
- Kick-off meetings with internal stakeholders

March/April
- Develop Framework for Preliminary Plan
- Community engagement virtual meetings
- School Based Budgets Released

May
- CPS publish FY24 Budget outline
- Board members review preliminary FY24 Capital Plan

Summer
- Finalize FY24 Capital Plan based on community feedback
- Public hearings on draft FY24 Capital Plan
- Board consideration of proposed FY24 Capital Budget
thankful
AND
grateful
Commitment #3: Building Trust

We respect our students and families, and the diverse communities in which they live, and honor them as partners in our shared mission. We will earn their trust by communicating openly and consistently acting on community feedback.
Defining Equity

EQUITY MEANS
CPS defines equity as championing the individual cultures, identities, talents, abilities, languages, and interests of each student by ensuring they receive the necessary opportunities and resources to meet their unique needs and aspirations.
The Approach to Equity
“The goal of resource equity is to create equitable student experiences in learning-ready environments. Resource equity means consistently prioritizing and allocating people, time, and money to align with levels of need and opportunity.”
Where does CPS get its funding?

**How does CPS allocate its resources?**

CPS FY2023 OPERATING + DEBT SERVICE BUDGET — $8.8 Billion

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>PENSION</td>
<td>$1.0 Billion</td>
<td>11%</td>
</tr>
<tr>
<td>DEBT SERVICE</td>
<td>$762 Million</td>
<td>8%</td>
</tr>
<tr>
<td>CENTRAL/NETWORK OFFICES</td>
<td>$400 Million</td>
<td>4%</td>
</tr>
<tr>
<td>FUNDS DIRECTLY SUPPORTING SCHOOLS</td>
<td>$6.5 Billion</td>
<td>69%</td>
</tr>
</tbody>
</table>

Note: Totals include all operating and debt service revenues
FY24 Capital Plan Community Engagement Session
Topics for Discussion

Our Goals:

• To recap FY23 Capital Plan
• To build CPS communities’ understanding of the district’s capital planning process
• To consult families and collect feedback on capital priorities and improving community engagement

1 | CPS Building Portfolio
2 | Understanding CPS Budgets
   Recap FY23
3 | Capital Planning Approach
4 | Equity Index Factors
5 | Capital Budget Categories
CPS Building Portfolio - Overview

62 million square foot
522 campuses
803 buildings

$3.2 billion* total need
83 years average campus age
149 years oldest campus age

CPS has significant facility needs because of the size and age of the building portfolio

Note: Data calculated from CPS owned and leased campuses (excludes all non-CPS buildings) *The Facilities Department classifies the portfolio based on campuses as opposed to schools because in a number of cases, there are multiple schools sharing a single campus
Understanding CPS Budgets

CPS Budget Types

**Capital:** Used for construction, renovations, and infrastructure-based technology

**Operating:** Used for day-to-day functions of the schools and facilities

**Debt:** Used to make annual payments on bonds and other loans
Building Needs - Capital vs Operating & Maintenance

**Capital Budget**

**Scope**
- Major Renovation / Programmatic Investments / New Construction
  - Roof & windows
  - Mechanical, electrical & plumbing
  - Site Investments (parking lot, playground)

**Schedule**
Few months to 2+ Years

---

**Facilities Operating & Maintenance**

**Scope**
- Day-to-day Operations/Maintenance
  - Custodial Services
  - Landscaping/Snow removal
  - Waste Services
  - Electric/Gas (supply & distribution)
- Minor Repairs

**Schedule**
Days to weeks
Historical Capital Budgets

- CPS has significant building needs
- Overall need exceeds annual funding levels
- Historically, annual funding levels are variable
- Prioritization is critical

**Note:** *Excludes outside funding and capital support services*

Capital budgets vary annually so project prioritization is critical.
RECAP - FY23 Capital Budget Priorities and Community Feedback

Over 400 participated in the virtual community meetings and over 2,200 survey responses received

- Roof / Envelope Needs
- Mechanical, Electrical & Plumbing Needs
- Overcrowding Relief
- Playground Replacements
- Programmatic Investments
- Parking Lot Repairs
- IT & Security Investments
- Restroom Upgrades
- Student Recreation and Athletic Resources
- Modular Refurbishment Program
The FY 2023 capital budget includes $480.8 million that focused on:
- Priority facilities needs at neighborhood schools
- Programmatic initiatives and expansion of technology upgrades
- ADA accessibility and restroom modernization

<table>
<thead>
<tr>
<th>Budget Category</th>
<th>FY23 Budget* ($Millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facility Needs</td>
<td>$312.0</td>
</tr>
<tr>
<td>Interior Improvements</td>
<td>$45.0</td>
</tr>
<tr>
<td>Programmatic Investments</td>
<td>$20.0</td>
</tr>
<tr>
<td>Overcrowding Relief</td>
<td>$0.0</td>
</tr>
<tr>
<td>IT, Security, and Other Investments</td>
<td>$24.0</td>
</tr>
<tr>
<td>Site Improvements</td>
<td>$53.8</td>
</tr>
<tr>
<td>Capital Project Support Services</td>
<td>$26.0</td>
</tr>
<tr>
<td><strong>Total FY22 Capital Plan:</strong></td>
<td><strong>$480.8</strong></td>
</tr>
</tbody>
</table>

*Excludes potential outside funding
RECAP - CPS Equity Index and Community Feedback

**Equity Index**
CPS’s tool to ensure that budget decisions help advance equity.

**Community Factors**
- Hardship Index Score
- Students Residing in Invest S|W
- Community Life Expectancy Index
- Students Experiencing Homelessness

**Demographics**
- Race/Ethnicity
- *Free/Reduced Lunch
- **English Learners
- Diverse Learners

**Capital Investment**
- Historical Capital Funding
- Historical TIF Funding
- Friend’s Of Dollars

*Economically Disadvantaged Students* come from families whose income is within 185 percent of the federal poverty line.

**Bilingual** refers to the state definitions of students who are English learners.
### Community Factors

<table>
<thead>
<tr>
<th><strong>Hardship Index Score</strong></th>
<th>The average number of students residing in areas of concentrated disadvantage based on 6 socioeconomic indicators of public health significance.</th>
</tr>
</thead>
<tbody>
<tr>
<td>**Students Residing in Invest S</td>
<td>W**</td>
</tr>
<tr>
<td><strong>Community Life Expectancy Index</strong></td>
<td>Useful in evaluating the effects of inequality while controlling for the range in cost of living. Life Expectancy Data (2010): Number of Years (based on community area in which the attending student resides).</td>
</tr>
<tr>
<td><strong>Students Experiencing Homelessness</strong></td>
<td>CPS students that lack a fixed, regular, and adequate nighttime residence. CPS and networks provide assistance in removing these barriers to qualified Students in Temporary Living Situations (STLS), including the provisions of services such as transportation, school uniforms, school supplies, fee waivers, and referrals to community resources.</td>
</tr>
</tbody>
</table>

**Notes:**
* Economically Disadvantaged Students come from families whose income is within 185 percent of the federal poverty line.
** Bilingual refers to the state definitions of students who are English learners.
### RECAP - CPS Equity Index

#### Demographics and Historical Capital Funding

<table>
<thead>
<tr>
<th>Demographics</th>
<th>Historical Capital Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Race/Ethnicity</td>
<td>Helps to address historical inequities. Indicates if a school has a student population over 90% single-race or ethnicity (Black or Latinx).</td>
</tr>
<tr>
<td>Free/Reduced Lunch</td>
<td>Economically disadvantaged students come from families whose income is within 185 percent of the federal poverty line.</td>
</tr>
<tr>
<td>Limited English Proficiency (LEP)</td>
<td>Assists in providing resources to schools that provide significant resources to emerging English language learners.</td>
</tr>
<tr>
<td>Diverse Learners</td>
<td>Assists in providing resources to schools that provide significant resources to diverse learners (special education programs).</td>
</tr>
</tbody>
</table>

#### Historical Capital Funding

- Assists in addressing historical differences in Capital Funding (Since 2010), TIF funding (Since 1999) and Friends of Dollars (2017-2021)

**Notes:**
* Economically Disadvantaged Students come from families whose income is within 185 percent of the federal poverty line.
** Bilingual refers to the state definitions of students who are English learners.
RECAP - CPS Equity Index
Demographics and Historical Capital Funding

Notes:
* Economically Disadvantaged Students come from families whose income is within 185 percent of the federal poverty line.
** Bilingual refers to the state definitions of students who are English learners.
RECAP - FY23 Spending and Hardship

Other FY23 Investments (TBD Locations)
- Emergency/Anticipated Facility Repairs
- Maintenance Priorities
- Energy Retrofit Program
- Masonry Remediation Program
- Student Accomodations
- Other Interior renovations
- Space to Grow Projects
- Site Upgrades
- IT & Security Investments

Budget Category
- Facility Needs
- Interior Improvements
- Programmatic Investments
- Site Improvements

Hardship Index Score
- 8.0 - 15.0 (LOW)
- 15.1 - 30.0
- 30.1 - 45.0
- 45.1 - 60.0
- 60.1 - 84.2 (HIGH)
FY24 CPS Capital Planning: Our Approach

For capital planning, **CPS prioritizes projects based on need.**

**CPS’ capital plan will focus on equity and transparency**

Align with **educational initiatives and available capital funding**
CPS Capital Planning: Our Process

The FY24 capital budget follows the FY23 approach, with the following focus areas:

- Updated Facilities Condition Assessment
- Enhance transparency and community engagement
- Continue community input on budget priorities
- Support district initiatives (including ADA)
- Ongoing guidance from Office of Equity
Program Overview

The facilities condition assessment is a visual inspection used to capture and record each building system's condition and to inventory built-in facility features such as total building count, overall square footage, count of rooms/spaces, etc.

Program Posting

The reports for the 2021-2022 assessments will soon be available on cps.edu.

In a continued effort to enhance transparency, CPS has developed a dedicated facilities assessment webpage (https://www.cps.edu/services-and-supports/school-facilities/facility-condition-assessment/) which provides a single location to retrieve information on the facilities assessment process and a searching function to download the assessment report for any CPS owned and operated facility.
FY24 Capital Needs - Budget Priorities

- Roof / Envelope Needs
- Mechanical, Electrical & Plumbing Needs
- Restroom Upgrades
- IT & Security Investments
- Programmatic Investments
- Overcrowding Relief
- Playground Replacements
- Parking Lot Repairs
- Student Recreation and Athletic Resources
- Modular Refurbishment Program
Increased Investment in Building Accessibility

ADA Investment Strategy

- Capital budget commitment to spend $100 million over 5 years
- Support CPS’ long-range initiative, in coordination with Mayor’s Office, by providing each campus with:

  - An accessible parking lot with a route to the main building
  - An accessible entrance to the main building
  - An accessible route from the entrance to the main interior floor (usually first floor)
  - An accessible main office
  - An accessible set of public restrooms
Roof/Envelope Needs

**Typical Scope:** Roof replacement / Window replacement / Masonry replacement

**Typical Schedule:** 1 - 2 years (majority of work over summer break)

---

**Impact to Learning Environment**

- Accelerated deterioration of crucial systems (i.e. roofs)
- Collateral damage to other systems (i.e. plaster, paint, ceilings, floor tile)
- Potential impact to facilities operation
- Risk of health and safety issues, such as crumbling lead paint, air quality, and/or mold growth
- Greater cost to repair

---

Images:
- Water ponding and biological growth
- Displaced Chimney Masonry
- Failed plaster/interior finishes
- Temporary stabilization of brick erosion
Mechanical, Electrical & Plumbing Needs

**Typical Scope:** Heating (boiler) or cooling (chiller) replacements / Lighting upgrades / Piping replacements  
**Typical Schedule:** 1 - 2 years

### Impact to Learning Environment

- Potential air quality issues for students
- System failures (i.e., gas leak, burst pipes)
- Risk of student relocation during extreme temperatures
- More efficient and environmentally friendly systems
Restroom Upgrades

**Typical Scope**: Student bathroom renovation including new finishes and fixture replacements

**Typical Schedule**: 6 months - 1 year (majority of work over summer break)

### Impact to Learning Environment

- Health/sanitation issues
- Potential for non-operational fixtures/bathrooms
- Increase of trip/slip hazards
- Efficient and environmentally friendly fixtures and accessories
- Safe, clean, and user-friendly facilities

- Antiquated fixtures and poor design
- Damaged finishes
- Damaged flooring
Programmatic Investments

Typical Scope: Renovated or new classrooms to support various district lead initiatives (Pre-K expansion, HS science lab upgrades, STEM, STEAM, etc.)

Typical Schedule: 6 months - 1 year (majority of work over summer break)

Impact to Learning Environment

- Modernizing classrooms to support 21st century learning environments
- Increased availability of high-quality program spaces
- New and improved equipment and flexible layouts
- Mitigate potential environmental concerns (e.g., lead, asbestos)
Overcrowding Relief

**Typical Scope:** New building construction (annex/addition, new school, modular/portable classrooms)

**Typical Schedule:** 1 – 3 years

**Impact to Learning Environment**

- Protect ancillary programs that are often eliminated or downgraded due to lack of space
- Avoid the need for non-conducive learning environment (e.g., closets used as classrooms)
- Resolve building code violation(s)
- Create a more individualized learning experience
- Improve school logistics and scheduling

![New School Construction](attachment://new-school-construction.jpg)
IT & Security Investments

**Typical Scope:** Internet access for enhanced learning, cameras, intercom phones, alarms, and screening equipment

**Typical Schedule:** 1 year

---

**Impact to Learning Environment**

- Help prevent technology issues that impact student learning, data security, and virtual testing
- Encourage computer skill development and update aging equipment
- Impact overall student, staff, and visitor safety and security

---

- Security Cameras
- Visitor Management Systems
Playground Improvements

Typical Scope: New/replacement playground
Typical Schedule: 6 months - 1 year

Impact to Learning Environment

- Increase student/visitor injuries
- Risk closure of playground (possible community impact)
- Generally, inaccessible for all student populations (including students with disabilities)

![Old and failed playground (safety risk)](image1)
![Old and failed playground (safety risk)](image2)

![Updated playground with new safety features](image3)
Parking Lot Repairs/Replacements

Typical Scope: Removal and replacement of deficient parking lots (e.g., potholes, inadequate lighting, etc.)
Typical Schedule: 6 months - 2 years

Impact to Learning Environment

- Hazards may cause injury (slips/falls) to staff or visitors
- Safety risk in low lit areas
- Poor security measures/surveillance
- More efficient traffic flow, space utilization, and pavement markings
- Use of more sustainable materials

Deficient parking lots

Freshly paved parking lot
Student Recreation and Athletic Resources

Typical Scope: Renovated/replacement student recreation and athletic resources/facilities
Typical Schedule: 1 - 2 years

Impact to Learning Environment

- Generally, inaccessible for all student populations (including students with disabilities)

- Risk closure of athletic resource such as a pool or track (possible community impact)

- Promotes healthy and active engagement for all students.
Modular Refurbishment Program

**Typical Scope:** Renovate, replace or remove existing modular buildings
**Typical Schedule:** 1 - 2 years

### Impact to Learning Environment

- **Accelerated deterioration of crucial systems** (i.e. roofs, siding, mechanical equipment, interior finishes)
- **Potential impact to facilities operation**
- **Risk of health and safety issues**, such as crumbling lead paint, air quality, and/or mold growth
- **Provide conducive learning environment that is equivalent to a permanent building experience**
Capital Prioritization: Capital Budget Categories

Collect public input on prioritizing the following capital needs:

- **Roof/Envelope Needs**
  - Major renovation or replacement of masonry, roof, or window systems

- **Mechanical, Electrical & Plumbing Needs**
  - Repair or replace mechanical, electrical, and plumbing systems that may function but are inefficient and require costly maintenance

- **Restroom Upgrades**
  - Restrooms in poor condition (finishes and partitions), non-functioning fixtures, or inadequate ventilation

- **Programmatic Investments**
  - Modernize classrooms to provide 21st century learning environments

- **Overcrowding Relief**
  - Alleviate overcrowding at schools across the district

- **IT & Security Investments**
  - Support the district’s critical IT systems and provide new and security equipment to schools

- **Playground Replacements**
  - Replace playgrounds that are obsolete or inadequate for the student population

- **Parking Lot Repairs/Replacements**
  - Repair or replace parking lots that are in poor condition or have inadequate lighting and security measures

- **Student Recreation and Athletic Resources**
  - Repair or replace student athletic resources/facilities that are in poor condition, including existing natatoriums, turf fields, tracks and stadiums

- **Modular Refurbishment Program**
  - Renovate, replace or remove existing modular buildings in poor condition across the current portfolio
FY24 Capital Budget Next Steps and Timeline

Jan/Feb
- Initiate FY24 capital planning process
- Determine FY24 capital program size (pending bond market access)
- Kick-off meetings with internal stakeholder

Mar/Apr
- Develop Framework for Preliminary Plan
- Community engagement virtual meetings
- School Based Budgets Released

May
- CPS publish FY24 Budget outline
- Board members review preliminary FY24 Capital Plan

Summer
- Finalize FY24 Capital Plan based on community feedback
- Public hearings on draft FY24 Capital Plan
- Board consideration of proposed FY24 Capital Budget
PLEASE COMPLETE THE SURVEY

cps.edu/CapitalSurvey2023
Survey available online until May 9, 2023
Thank You

We're excited to hear your feedback