

Chicago Connected Toolkit



Document Use

We encourage other municipalities and organizations to use elements of the Chicago Connected model to stand up internet access and equity programs around the country. This document includes governance structures, processes, and templates that can be adapted for other organizations.



Process Overview

- 1. Program Management
- 2. Onboarding and Process and Cycle of Renewal
- 3. Billing Reconciliation, Financial Management and Data Exchange
- 4. Outreach Campaign
- 5. Community-Based Organization Coordination
- 6. Measuring Program Efficacy and Partner Performance



Program Management

Establishing a sound inter-agency structure for program management is a critical factor to early success. The nature and complexity of the work does not lend to an ad hoc model for maintaining connective fiber between the governing organizations.



Program Management: Leadership Committee

The Leadership Committee is responsible for general oversight, higher level decision making and escalations to the Mayor and CEO of Schools. The Leadership Committee will be apprised of status via weekly meetings led by the project management team via report that provides an update on all workstreams and weekly milestones.

City Finance

Name Here

Chief Financial Office for the City provides strategy leadership, and financial management, a primary liaison to the Funding Community and external agencies.

ISP Fiscal Agent Lead

Name Here

Fiscal agent ensures that ISP partners are paid for the delivery of internet service and that participating CBO partners are compensated for additional supports.

School District COO

Name Here

Public schools is responsible for day to day operations of the program: eligibility selection, parent support, data movement and reporting.

Lead Commuity Advocate

Name Here

Facilitates between all partner organizations and represents community voice. Also a liaison to the funding community and is charged with performance reporting.

City Education

Name Here

Education Chief for the Mayor's Office, critical to ensuring the project is consistent with the Mayor's larger vision for the city.

ISP Fiscal Agent Reconciliation

Name Here

Fiscal agent plays a most vital role in program maintenance and CBO/ISP relations.

Schools District CIO

Name Here

Public schools is responsible for day to day operations of the program: eligibility selection, parent support, data movement and reporting.

CBO Fiscal Agent

Name Here

CBO fiscal agent is primarily responsible for receiving and disbursing funds related to the CBO relationships. The CBO fiscal agent will engage and enter into a relationship with an approved CBO manager.



Program Management: Project & Operational Management

Program Management

Public Schools CIO

Coordinates between the ISPs, Community Advocate, City Hall and Fiscal Agent. Point of escalation for provider performance. Responsible for the infusion of Chicago Connected into the school district's broader operating model.

Network Roadmap

Name Here

Responsible for the strategic roadmap around all bandwidth initiatives in flight: mesh networks, 5G, and ongoing district and city initiatives.

School District Parent Support

Name Here

Chiefly responsible for the management of the School District Parent Support line, conducting weekly support meetings with ISPs and for reporting Parent Help Desk call and ticket numbers on a weekly basis.

Schools/ISP Relations

Name Here

Public schools IT and Procurement leads for leading project solicitations, negotiation and for confirming 'technical fit. Also leads for quarterly ISP performance reviews.

School District Communications

Name Here

Responsible for strategy and content approvals for all materials distributed through the project or posted on School District website.

Provide final review of any material to support press inquiries routed to CPS.

School District Billing Lead

Name Here

Responsible for partnering with Fiscal Agent and the ISPs in the reconciliation of service billing.

CBO Relations

Name Here

Primary responsible for the identification, onboarding and subsequent management of the relationship between the community advocacy lead and the CBOs.

Schools Data & Eligibility

Name Here

Responsible for managing the interagency data workstream. Responsible for data exchange, data analysis and the determination of program eligibility.

City Liaisons

Name Here

Responsible for ensuring interagency coordination between the City and Public Schools including alignment on messaging around the program. The city liaisons are critical thought partners for both tactics and strategy.

Performance Reporting

Name Here

Responsible for CBO coordination in conjunction with district staff and for tactical leadership of the creation of the project's Performance Dashboard.



Governance Structure: Steady State Operations

Customer Support

- *Public Schools (Lead)
- ISP 1
- ISP 2
- ISP 3
- City Rep

Weekly Agenda

- Ticket assessment
- Change of address report
- Identify and build FAQs

Goals

Support leads in each organization share FAQS from the previous week and work to improve supports around those areas. The teams will also discuss transfer of misrouted customer inquiries. Team also provides weekly reporting.

Lead Name 1st Mtg Date Freaquency

Data & Reporting

- *Public Schools (Lead)
- Cmty. Advocate (Lead)
- Fiscal Agent
- City Rep
- ISP as needed

Weekly Agenda

- Program eligibility
- KPI Reporting
- Address Changes & Conflicts

Goals

Data workstream leads in each member organization work together to ensure that program membership is tightly managed, that city leadership and program funders receive timely project status reporting, and that families receive required services quickly.

Lead Name 1st Mtg Date Frequency

Reconciliation & Financial Planning

- ISP Fiscal Agent
- City Rep
- Public Schools
- ISP as needed

Bi-Weekly Agenda

- Billing reconciliation
- Updated membership
- Forecasting and policy

Goals

This workstream meets to review reconciliation to approve payments, discusses adjustments to the financial modeling based on updated membership forecasts, and confers with ISPs as needed in the event of billing questions or disputes

Lead Name 1st Mtg Date Frequency

CBO Management

- *Public Schools (Lead)
- Cmty. Advocate (Lead)
- CBO Fiscal Agent
- City Rep
- CBO leads as needed

Weekly Agenda

- CBO Contract status
- Marketing
- CBO performance KPI
- CBO issue escalation

Goals

Ensure that Chicago Connected partners with and compensates committed community-based organizations to supplement school district outreach, provide newly-connected households with digital literacy training and support, and connect families with critical resources.

Lead Name

1st Mtg Date

Frequency



Governance Structure: Steady State Operations

Chicago Connected Management and Administration

Project Management

- Public Schools
- City Hall
- ISP/CBO Fiscal Agents
- Community Advocate

Agenda

- Workstream Update
- Issue Escalation
 - ISP/CBO KPI
- Finance/Billing Review

Goals

This team ensures project execution and remove obstacles for the workstream leads. This group also determines if any escalations to the program management team are required.

Lead: Name Here

Weekly

Program Management

- Public Schools
- City Hall
- ISP/CBO Fiscal Agents
- Community Advocate

Agenda

- Project Status
- KPI Review
- Burn Rate

Goals

Tactically this group convenes for report outs in the areas of general project progression, marketing and outreach, financial spend and partner performance. Strategically, this group stays tethered on longer term efforts to to build upon this project to ensure longer term viability and agility relative to the adoption of new technologies. **Lead: Name Here**

Weekly

Philanthropic Partnership

- Public Schools
- City Hall
- ISP/CBO Fiscal Agents
- Community Advocate
- Funders

Agenda

- Project Status
- KPI Review
- Financial Review
- Marketing and Outreach

Goals

Provide program funders a comprehensive review of project status and the performance of primary provider partners. In addition, funders will be provided a sense as to spend to date and the effect on pre-existing financial models. Funders will be briefed on marketing efforts and solicited for guidance and input on the go forward approach. Lead: Name Here

Bi-Weekly

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Customer Support Channels

Participating organizations all play a role in ensuring Chicago Connected participants experience a high level of customer support. Each organization is responsible for ownership of different elements of the customer experience.

ISP

SERVICE EXCELLENCE

- Installation Scheduling
- Service Issues
- Change of Address requests
- Billing Disputes unrelated to Chicago Connected

INSERT HERE
SUPPORT PHONE NUMBER
HOURS & DAYS OF SUPPORT
SUPPORT WEBSITE

Schools

PROGRAM AWARENESS & EDUCATIONAL SUPPORTS

- General questions on the program
- School District Device Issues
- School District Remote Learning questions



CBO

QUALITY OF EXPERIENCE & EMPOWERING THE HOUSEHOLD

- Confirmation of installation
- Customer Satisfaction Surveys
- Digital Literacy Supports
- Skills Development Training

INSERT HERE
SUPPORT PHONE NUMBER
HOURS & DAYS OF SUPPORT
SUPPORT WEBSITE



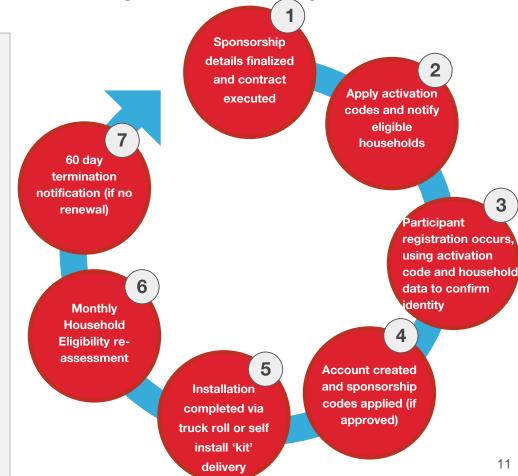
Onboarding and Process and Cycle of Renewal

The Chicago Model involves the identification of a customer audience based on eligibility criteria established by the district, as such the program life cycle is largely predicated by the annual cycle of eligibility review. We elected to use known, credited studies on socioeconomic conditions in neighborhoods, as well as student data elements, to identify the households in greatest need.



Onboarding Process and Cycle of Renewal

- 1. Households of eligible families are identified and assigned to ISP partners.
- 2. School district notifies the eligible families via us postal and email starting JUNE 29.
- 3. Verified via the phone or website. Once validated, the approved customer's program bill will be covered by the sponsor until August 31, 2021.
- During activation, customers are notified that they are effectively affirming consent for data sharing with sponsor, CBOS and the school district.
- ISP sends updated billing to the sponsor via secure channel portal. Detail will NOT include any student information.
- Partial assessment of eligibility by identifying households that have effectively 'opted out' due to (a) <u>an address</u> <u>change</u>, (b) <u>transfer out of district</u> or (c) <u>mid year</u> <u>graduation</u>.
- Renewal and program exit notification distributed JULY 1, 2021. Allows 60 days for active consent transition process to occur.





Billing Reconciliation, Financial Management, and Data Exchange

The relative complexity of your district's billing reconciliation is entirely dependent on your local ISP partnerships and whether or not a city elects to partner with multiple ISPs and/or cellular data partners.



Process Highlights

- monthly bill of active program
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 corrigination. Sponsors will receive one monthly bill of active program customers via portal or email. If the sponsor bill does not include household level detail, we expect ancillary detailed reports that will include name, address, authorization code, and billing service dates to broker reconciliation.
- Separately, sponsor and Public Schools may receive a weekly report of orders placed and installed.
- ISP #1 customers will also be issued a billing statement for the Chicago Connected service showing a zero-balance due.
- ISP #2 customers will receive one zero balance bill after the first month of service to impart required Privacy Policy materials.
- At the end of the sponsored service agreement customers will receive a roll-off letter.

including the Internet access sub-account or MiFi/hotspot household provided to Fiscal Agent by portal or SFTP.

Fiscal Agent sends Public

Schools record of payment

to close out the billing

cycle.

student enrollment 03

Public Schools indicates on the invoice(s) the correct amount to pay

each month and sends to

Fiscal Agent.

Billing meetings with service providers to discuss discrepancies will be conducted as needed.

NOTE: No student information to be contained in the billing data

Public Schools validates

the contracted pricing,

compares account to subscriber file, confirms

Phase One exclusive eligibility period ends on 9/30/2020, at which point open spots become available to the next tier of households and will be allocated on a first come first serve basis. Regardless of sign up date, the program service year of eligibility ends on 8/31/21. ISPs will be provided an assessment of upcoming eligibility changes 6/30/21. NOTE: annual re-of eligibility assessment or the full population occurs from 6/1-6/29 each year because that is when all of the required data will be ready for end of year review3

AGENT

CPS AND FISCAL



Outreach Campaign

The Chicago Connected team is using data and real-time feedback to adopt a wide-variety of outreach tactics to market the program. Even after removing the barrier of cost, we are still learning what works most effectively to encourage sign-ups by the target population.



We have found the three values that matter most in reaching families are **trust**, **repetition**, and **ease of access**.

- Our highest priority families do not currently have internet, so they cannot be reached through email or typical digital outreach efforts
- Families are skeptical of a free service; trust in the messenger matters
- Families are balancing numerous decisions and priorities each day
- Families often move, have multiple phone numbers that may or may not work on particular days, and work more than one job, making them difficult to reach

More than anything, we have learned that personal, direct contact yields the highest sign-up rates.



Amplifying Outreach and Marketing

Sample outreach tactics:

Targeted Outreach

1) Texts / Robocalls / Emails	9) Sign Up Drives
2) Mailers	10) Lottery
3) School Principal Engagement	11) Back-to-School Framework
4) School Advisory Councils	12) Back-to-School Campaign
5) Charters	13) GoCPS
6) FACE Calls (language specific)	14) Eligibility Website
7) CPS Public Budget Meetings	15) Call Center
8) CPS Food Distribution Sites	16) Targeted Social Media

General Outreach

17) Radio Ads	20) City Asset PSAs
18) TV Ads	21) Sister Agency / City Department Asset PSAs
19) Social Media Campaign	22) Faith Community

23) Celebrity Endorsements





Defining Outreach Success

We are assessing outreach tactics and adjusting based on what strategies are working / not working.

Initial outreach was organized into 8 waves. Households with multiple students (based on common address) were prioritized.

Number of students in each wave:

Wave 1: 5,596 students **Wave 5:** 14,014 students

Wave 2: 6,177 students **Wave 6:** 11,305 students

Wave 3: 11,951 students **Wave 7:** 19,902 students

Wave 4: 8,206 students **Wave 8:** 12,551 students

Outreach success is evaluated through:

- Engagement Rate: At what rate are households <u>responding</u> to outreach activities, such as calls and texts?
- Sign Up Rate: At what rate are households signing up for service after being contacted?





Community-Based Organization (CBO) Coordination

In addition to the size and duration of the program, one aspect that makes Chicago Connected unique from other K-12 connectivity efforts is its reliance on community-based organizations (CBOs). CBOs (1) supplement school district efforts to sign-up eligible households, and (2) offer those households digital literacy training and support to help them use the internet more effectively.



CBO Partners are Essential

Community-based organizations play three key roles:

Connecting hard-to-reach households

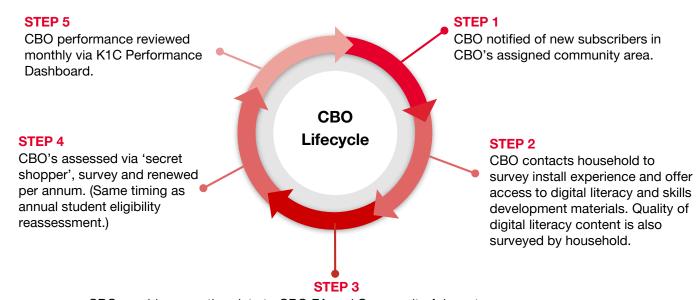
Providing digital literacy training to newly connected families

Collecting data to measure KPIs and support research around the digital divide





The initiation of CBO involvement with the customer occurs after a customer has already effectively consented to have their information shared during the account activation process. The school district will generate a daily file that will be provided to CBOs that provides contact date for recent signups with a running list of total number of subscribers. Must be shared with CBOs on a daily basis, creates a need to establish a district account for primary contact at CBO to access data.





Measuring Program Efficacy and Partner Performance

The Community Advocate will serve as the lead organization for delivery of a Performance Dashboard that reports project implementation progress and project success metrics, as well as the operational performance of ISP and CBO partners. The Dashboard will provide real-time customizable reporting, organized by community area, census tract, ward, school network.



Measuring Partner Performance

Internet Service Provider (ISP) Performance

The Dashboard will collect data from three (3) household surveys that will be administered to a targeted and representative sample of newly-connected households. The surveys, which will be developed in partnership with a national non-profit leader in efforts to close the digital divide, will be administered by the household's designated CBO and will measure:

- Customer Service Experience. Following the installation of broadband service, select households will receive a survey with questions regarding the household's sign-up experience as well as the installation process.
- Broadband Performance. 30 and 180 days after installation, select households will receive a survey regarding the performance of their broadband service, including an assessment of video streaming quality.

Community-based Organization (CBO) Performance

The Dashboard will include reporting on CBO outreach and digital literacy and skills development training efforts, including:

- Number of households contacted and successfully connected
- Number of digital literacy workshops held and number of attendees
- Survey data from households as to the quality of digital literacy programming and content, including new skills gained
- Digital literacy certifications earned through the Public Library's Digital Learn platform

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Measuring Partner Performance

In larger measure, the Chicago Connected team will also regularly assess project performance as a means of continually improving interagency collaboration and customer service.

Project Management

- # of target households connected total

 Data Source: ISP file to School District
- % students in newly-connected households participating in remote learning

Data Source: School District

- % households connected
 Data Source: ISP file to School District
- # and disposition of calls to School District Parent Line

Data Source" School District

Results of survey querying ISP and CBO performance

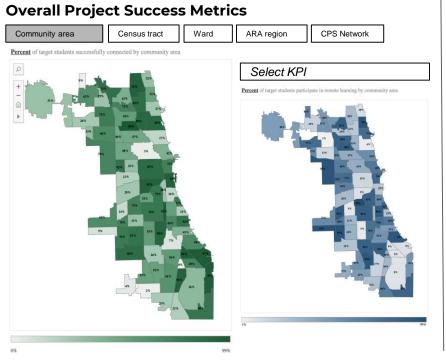
Note: To uphold FERPA protections, the school district will lead reporting around program efficacy in relation to identifiable student outcomes and participation rates in remote learning content by students in newly connected households.

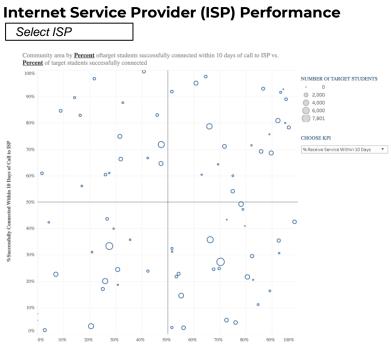
The Community Advocate will be provided de-identified aggregate data for these domains in conjunction with standard grade reporting timelines within the school district.



Measuring Partner Performance

SAMPLE CHICAGO CONNECTED PERFORMANCE DASHBOARD







Appendix A - Communications Templates

- 1. Letter to Principals
- 2. RoboCall and RoboText Scripts
- 3. Program Flyers
- 4. US Postal & Email notice with activation codes
- 5. US Postal & Email notice to hotspot customers
- 6. US Postal and Email notice to existing low cost customers



Dear Principals and Assistant Principals,

Last week, Mayor Lori E. Lightfoot and Chicago Public Schools (CPS) announced a groundbreaking new program created to narrow the digital divide for Chicago's families. Chicago Connected will provide up to four years of free high speed internet to eligible CPS and charter school families.

Here's how you can help if you receive calls from your families.

We will be notifying eligible families through the summer, and internet service providers (ISP) such as Comcast or RCN will be validating addresses against the physical address listed in Aspen to register families. Therefore, you may begin receiving calls from your families asking for assistance with <u>updating</u> their physical address in Aspen. Please take this opportunity to update their contact information including phone numbers and email addresses, if applicable. This information will help us better support families. Here is a <u>letter</u> template that we will begin sending eligible families in the coming week. If your families have any other questions about Chicago Connected, please call the CPS Parent Tech Support helpdesk at (773) 417-1060 from 7:30 a.m.-4:30 p.m. Monday–Friday or visit <u>cps.edu/chicagoconnected</u>.

Please help us reinforce that Chicago Connected is free for families.

- Chicago Connected is free, and families will not have to pay out-of-pocket expenses including costs associated with equipment or installation.
- In addition to free high speed internet, CPS will partner with community-based partners to offer families free digital literacy support, including workshops and technology classes.



2) Robocall and Robotext

Robocall Script

This is an important message from Chicago Public Schools.

Mayor Lightfoot and CPS are delighted to inform you that your family qualifies for up to four years of free high-speed internet as part of Chicago Connected, a groundbreaking new program created to close the digital divide for Chicago's families.

In the coming days, you will receive an email along with a letter in the mail that includes detailed sign-up information. If you sign up for this program, subscription costs are covered fully by the program. Your household was selected based on the primary phone number and physical address that CPS had on file as of the end of the school year. If you have recently moved, or plan to move in the coming month, please contact your school principal to update your address on file.

Chicago Connected families will be offered additional free digital literacy support by CPS and our community-based partners. If you want to learn more about the program, please visit cps.edu forward slash Chicago Connected or call the CPS Parent Tech Support helpdesk at (773) 417-1060 from 7:30 a.m. - 4:30 p.m. Monday-Friday.

Robo Text Script

From CPS. Your family qualifies for free high-speed internet through Chicago Connected. An email and letter with details is forthcoming. Visit cps.edu/chicagoconnected or call (773) 417-1060 from 7:30am-4:30pm M-F.



3) Household Flyers







CHICAGO CONNECTED OFFERS

HIGH SPEED INTERNET

FREE TO ELIGIBLE CHICAGO FAMILIES

We are delighted to inform you that your family may qualify for up to four years of free high speed internet as part of Chicago Connected, a groundbreaking new program created by Mayor Lori E. Lightfoot and Chicago Public Schools (CPS) to narrow the digital divide for Chicago's families.

HOW IT WORKS

- Receive a letter from CPS with detailed sign-up information
- · Be offered additional support from a community-based organization

CPS WILL NOTIFY ELIGIBLE FAMILIES VIA PHONE, EMAIL, AND LETTER.

BE ON THE LOOKOUT FOR COMMUNICATIONS FROM CPS!

CHICAGO CONNECTED OFRECE

INTERNET **DE ALTA VELOCIDAD**

GRATIS A FAMILIAS ELIGIBLES DE CHICAGO

Nos complace informarle que su familia puede calificar hasta cuatro años de Internet de alta velocidad gratis como parte de Chicago Connected, un nuevo programa creado por la alcalde Lori E. Lightfoot y las Escuelas Públicas de Chicago (CPS) para reducir la brecha digital para Las familias de Chicago.

CÓMO FUNCIONA

- · Recibira una carta de CPS con información detallada de registro
- Recibira apoyo adicional de una organización comunitaria

CPS NOTIFICARÁ A LAS FAMILIAS ELEGIBLES POR TELÉFONO. CORREO ELECTRÓNICO Y CARTA.

ESTÉ EN BUSCA DE COMUNICACIONES DE CPSI WEB

TELÉFONO

CHICAGO CONNECTED 项目为符合条件的芝加哥市民提供

免费高速网络

我们很高兴地告知您,通过 Chicago Connected 新项目, 您们一家人有资格获得长达四年的免费高速网络。该项 目是由市长Lori E. Lightfoot与芝加哥公立学校(CPS) 共同创建的,其目的是为芝加哥市民缩小数字鸿沟。

CPS将诵过电话、电子邮件及信件等方式诵知您有 关该项目的信息。请留意CPS的通讯。

项目的详情

符合条件的家庭成员将

- · 收到CPS的信件, 其将提供注册以及详细 注册信息
- 将获取社区组织的更多支持

所有参加网络提供商将提供以下服务

3MBPS 上传速度

SPECIAL THANKS

Chicago Connected is a partnership program between the City of Chicago, Chicago Public Schools, the philanthropic community, and community organizations.







CITADEL

MacArthur

Foundation



GRACIAS

Chicago Connected es un programa entre la Ciudad de Chicago, las Escuelas Públicas de Chicago, la comunidad filantrópica y las organizaciones comunitarias.



















Foundation











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Jovce



4) Activation – US Mail / Email



Dear CPS Family,

Mayor Lori E. Lightfoot and Chicago Public Schools (CPS) are delighted to inform you that your family qualifies for up to four years of free high speed internet as part of <u>Chicago Connected</u>, a groundbreaking new program created to narrow the digital divide for Chicago's families.

If you would like to participate in Chicago Connected and receive up to four years of free high speed internet, please call the internet service provider (ISP) listed below by October 5, 2020. Service agreements are renewed annually based on eligibility, and either are renewed or expire by August 31. When you contact the ISP, provide your Chicago Connected code, verify your current home address on file with your child's school, and schedule your setup:

Student Name: [FirstName] [LastName]

Address: [Address], if this information is not accurate, please contact your school to update your information in Aspen.

Internet Service Provider: [Provider]

Internet Service Provider Contact: Call [ISPPhone] or visit [ISPWebsite]

Your Chicago Connected code: [ActivationCode]

The ISP will work with you to install internet service in your home within 10 business days, which may include sending a technician to your home or mailing you the equipment you need. While your ISP may ask for a social security number to confirm your eligibility, you do not need to provide a social security number in order to participate in Chicago Connected.

Chicago Connected will cover the cost of the monthly service fee, equipment rental fee, installation fee, disconnection fee, and one annual service visit. Families may secure additional services provided by the ISP outside of Chicago Connected, but these services will not be covered by the program.

By participating in Chicago Connected, CPS and our community-based partners will also offer you free digital literacy support, including workshops and technology classes. If you want to learn more about the program, please visit cps.edu/chicagoconnected or call the CPS Parent Tech Support helpdesk at (773) 417-1060 from 7:30 a.m. – 4:30 p.m. Monday-Friday.

Janice K. Jackson, EdD Chief Executive Officer Chicago Public Schools

Parent/guardian's Activities

Parents/Guardians must call the internet service provider (ISP) listed in the letter by October 5, 2020. They must provide their Chicago Connected code, verify their current home address on file with their child's school, and schedule their setup.

NOTE: Before contacting the ISP, eligible families are encouraged to verify the student's address on record in Aspen. If the address is inaccurate, the parent/guardian should contact the student's school to update the information.

To learn more about the program, families can visit cps.edu/chicagoconnected or call the CPS Parent Tech Support helpdesk at (773) 417-1060 from 7:30 a.m. - 4:30 p.m. Monday-Friday.





5) US Postal & Email Notice to Hotspot Customers

Dear CPS Family,

Mayor Lori E. Lightfoot and Chicago Public Schools (CPS) are delighted to inform you that your family qualifies for up to four years of free high speed internet as part of **Chicago Connected**, a groundbreaking new program created to narrow the digital divide for Chicago's families.

Based on the address on file, no ISP providers provide wired service to your home. Before pursuing other options to get you connected, we would like to verify your address is correct. If the information below is not accurate, please reach out to your child's school to fix the address. If it is accurate, please reach out to XX to get connected to a MiFi unit.

Student Name: [FirstName] [LastName]

Most Current Address: [Address], if this information is not accurate, please contact your school to update your file in Aspen.

Most Current Phone Number on File: [Homephone]

Most Current Email on File: [EmailAddress]

Once you have verified that the information above is correct, or the information above has been updated by your school in Aspen, CPS will provide you detailed instructions on either requesting your MiFi, or assigning you an ISP.

If you want to learn more about the program, please visit cps.edu/chicagoconnected or call the CPS Parent Tech Support helpdesk at \$\pi 773\) 417-1060 from 7:30 a.m. - 4:30 p.m. Monday-Friday.



6) US Postal & Email Notice Existing Customers

Dear CPS Family,

Mayor Lori E. Lightfoot and Chicago Public Schools (CPS) are delighted to inform you that your family qualifies for up to four years of free high speed internet as part of Chicago Connected, a groundbreaking new program created to narrow the digital divide for Chicago's families.

Your family has been identified as currently participating in an Internet Essentials/Internet First program. You now have the option to transition your internet essentials programming to Chicago Connected.

If you would like to participate in Chicago Connected and receive up to four years of free high speed internet, please call the internet service provider (ISP) listed below by October 5, 2020. Service agreements are renewed annually based on eligibility, and either are renewed or expire by August 31. When you contact the ISP, provide your Chicago Connected code, verify your current home address on file with your child's school, and schedule your setup:

Student Name:

Address: [Address line 1, Address Line 2], if this information is not accurate, please contact your school to update your file in Aspen.

Internet Service Provider: [ISP NAME]

Internet Service Provider Contact: [INSERT FIELD]

Your Chicago Connected code: [###=###]

Chicago Connected has made every effort to limit the fees that a family may be charged for participating in the program. Chicago Connected will cover the cost of the monthly service fee and there will be no equipment rental fee, installation fee, or disconnection fee. Families may secure additional services provided by the ISP outside of Chicago Connected, but these services will not be covered by the program.

By participating in Chicago Connected, CPS and our community-based partners will also offer you free digital literacy support, including workshops and technology classes. If you want to learn more about the program, please visit cps.edu/chicagoconnected or call the CPS Parent Tech Support helpdesk at (773) 417-1060 from 7:30 34.m. – 4:30 p.m. Monday–Friday.



Appendix B - Survey Exemplars & PSA

- 1. New Customer Survey
- 2. 30 Day Internet Performance Survey
- 3. PSA

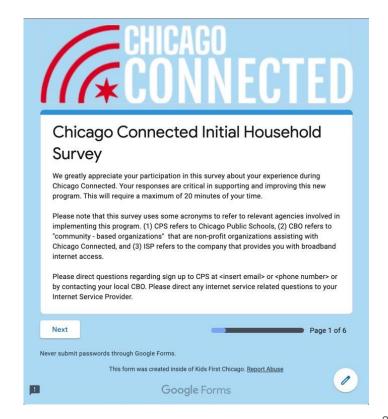


1) New Customer Survey

Upon signing up, new households will be presented with a brief **12-question** survey to measure:

- Information Access
- Self-Installation
- Instruction Guidelines
- Customer Satisfaction and Experience

The survey will provide new households with more information about Chicago Connected and the CBO partnership model. Households with questions or concerns will be directed to the **contact information** of CPS, CBOs, and ISPs.





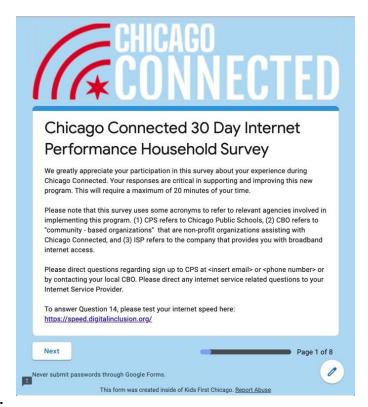
2) 30-Day Internet Performance Survey

30 days into the program, households will be presented with a more in-depth **16-question** survey to measure:

- User Experience
- CBO Support
- Internet Service
- •ISP Service Interruptions
- ISP Service Provider Rating
- Internet Quality
- •Internet Speed Test (optional but valuable data; conducted using the test developed by the National Digital Inclusion Alliance)

The survey will provide new households with more information about Chicago Connected and the CBO partnership model. Households with questions or concerns will be directed to the **contact information** of CPS, CBOs, and ISPs.

The same questions will be used to measure KPIs at 180 days.





3) Public Service Announcements (PSAs)



INTERNET AT NO COST TO ELIGIBLE CPS FAMILIES

www.cps.edu/ChicagoConnected



- Digital PSAs will be displayed on City and sister agency assets
- 8,000 spaces have been reserved for PSAs on CTA buses and trains
- Also running 15-second videos on all expressways within City limits



Appendix C - Exception Mapping

- 1. Change of Address Pre-Activation
- 2. Change of Address Mid Program
- 3. Conflicting/Multi use of Activation Codes



address in the student information

system.

Change of Address Handling – Prior to Activation

The Chicago Connected team is taking the following steps to ensure we are mitigating risk of address changes. We assume that the customer is eligible for the offer

based on the information we had at the initial time of eligibility. In other words, if a customer has had an address change, they are still 'eligible' to participate if still at CPS. 01 04 05 **MISMATCH** If ISP #1, a new activation CALLED INTO ISP code is provided to the The District pulls updated District daily with amended data from SIS daily and The District resends If an address is invalid. activation code for eligible The District provides provides a delta file on updated invitation customer is instructed to household's new address. mailer asking families to directory information via reflective of new address call school for an address ADDRESS validate the records we secure ftp with new and/or activation code via update. If ISP #2, since there is no have on file are accurate. addresses and provides to US Postal and email. internal reliance on the each ISP partner. District's provided activation code, no change required. ADDRESS MISMATCH CALLED Yes ISP communicates the change of If ISP can service the new address, the address (and activation code for ISP CPS reconciles the monthly billing with service is switched. #1) to sponsor via updated monthly bill. the new address. Is the address INTO ISP serviceable 02 03 01 by assigned ISP? ISP informs customer of a mismatch and that activation cannot occur. Customer has address changed by Proceed to STEP 3 in Scenario Instructs customer they must contact school. above. the local school to update the new No



Change of Address Handling – For Existing Participants

ADDRESS CHANGE THAT
IS SERVICEABLE BY
ASSIGNED ISP PARTNER

01

02

03

If ISP <u>can</u> service the new address, the service is switched.

ISP communicates the change of address (and activation code for ISP #1) to sponsor via updated monthly bill.

The District reconciles the monthly billing with the new address.

ADDRESS CHANGE THAT IS NOT SERVICEABLE BY ASSIGNED ISP PARTNER

If the ISP <u>cannot</u> service the new address, the customer is referred back to the District's local school to change the physical address in the CPS student information system. ISP then communicates the change to the District via daily report that provides detail on requested moves that are not in a serviceable area. In these cases the ISP will not be providing new address information to the District. The District uses the report to determine if the area is serviceable by other ISP for reassignment or if a hotspot deployment is required.

Other wired ISP notified of new customer assignment by CPS and onboarding begins.

Hotspot distribution process initiated.

Hotspots from initial purchase of SPRING COVID19 devices mailed from District warehouse, any new purchases will be mailed through wireless partners.



Conflicting Customer Scenario

In this more problematic scenario, (A) the US Postal mailer with the activation code has been sent to a household where the intended recipient moved, but is serviceable.....while the intended recipient is at a new location, but receives the activation code via email. There is no clear way to solve for this, so the team will use audit reporting as follows:

Catching conflicts takes Teamwork!

The program support collaborative will establish reporting that identifies address deltas between student information system and ISP billing

AND

Create a dedicated ticket queue on the District's Parent Help Desk setup specifically for households that are pointed to us b/c their code was reported by ISP as 'already in use'. This queue discussed at weekly support meeting (see slide 5)

In cases where we have identified that a household has fraudulently obtained access, we terminate access and flag the billing record for reporting to program mgmt as 'shrinkage'.

For the family that should rightfully have access, we update an offer letter with the new address and a new activation code to establish service or provide a hotspot.

For the unintended recipient at the serviceable address

As multiple student level identifiers went into the identification and not just address, this family should not be approved to receive service. In this case they are perpetrating fraud since the letter clearly provides the qualifying family information. However, if we are certifying based on the details in the letter, it will be difficult to identify fraud upfront.

For the intended recipient at the new address

These households should be provided an on-ramp for the program at the new address, via wired line or hotspot. However, they are instructed to call the school to update their address information to generate a new invitation with accurate information.